# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 8-K
$\qquad$
CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934
March 14, 2017
Date of Report (Date of earliest event reported)

# American Outdoor Brands Corporation 

(Exact Name of Registrant as Specified in Charter)

## Nevada

(State or Other Jurisdiction of Incorporation)

001-31552
(Commission
File Number)

2100 Roosevelt Avenue
Springfield, Massachusetts
01104
(Address of Principal Executive Offices) (Zip Code)
(800) 331-0852
(Registrant's telephone number, including area code)
Smith \& Wesson Holding Corporation
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 7.01 Regulation FD Disclosure.

We are furnishing this Current Report on Form 8-K in connection with the disclosure of information, in the form of the textual information from a PowerPoint presentation to be given at meetings with institutional investors or analysts. This information may be amended or updated at any time and from time to time through another Form 8 -K, a later company filing, or other means. The PowerPoint presentation attached as Exhibit 99.1 to this Current Report on Form 8-K updates and replaces in its entirety all prior PowerPoint presentations filed by us, including the PowerPoint presentation filed as Exhibit 99.1 to the Current Report on Form 8-K dated January 17, 2017, which was filed with the Securities and Exchange Commission on January 17, 2017.

The information in this Current Report on Form 8-K (including the exhibit) is furnished pursuant to Item 7.01 and shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section. This Current Report on Form 8-K will not be deemed an admission as to the materiality of any information in the Report that is required to be disclosed solely by Regulation FD.

We do not have, and expressly disclaim, any obligation to release publicly any updates or any changes in our expectations or any change in events, conditions, or circumstances on which any forward-looking statement is based.

The text included with this Report on Form 8-K is available on our website located at www.aob.com, although we reserve the right to discontinue that availability at any time.

## Item 9.01. Financial Statements and Exhibits.

(a) Financial Statements of Business Acquired.

Not applicable
(b) Pro Forma Financial Information.

Not applicable.
(c) Shell Company Transactions.

Not applicable.
(d) Exhibits.

Exhibit
Number
Exhibits
99.1

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## SMITH \& WESSON HOLDING CORPORATION

By: /s/Jeffrey D. Buchanan
Jeffrey D. Buchanan
Executive Vice President, Chief Financial Officer,
Chief Administrative Officer, and Treasurer



## Safe Harbor

Certain statements contained in this presentation may be deemed to be forward-looking statements under federal securities laws, and the Company intends that such forward-looking statements be subject to the safe-harbor created thereby. Such forward-looking statements include but are not limited to statements regarding the Company's strategic focus, vision, mission, and strategy; the Company's structure and objectives; the Company's growth strategy; the Company's acquisition strategy; the demand for the Company's products and services; the Company's new products and strategic product development; the Company's market position; the Company's expansion goals and opportunities; the Company's vision and mission for the firearms business; the Company's vision, mission, and values for the manufacturing services business; the Company's long-term keys to success for the manufacturing services business; the Company's target markets and target growth; the Company's strategy and opportunities for the outdoor products and accessories business; the Company's growth strategy for the electro-optics business; the Company's plans to position the Company for future growth; and anticipated revenue, GAAP and non-GAAP earnings per share, tax rate, and share count for the Company in future periods. The Company cautions that these statements are qualified by important factors that could cause actual results to differ materially from those reflected by such forward-looking statements. Such factors include the demand for the Company's products, the Company's growth opportunities, the ability of the Company to obtain operational enhancements, the success of new products, the potential for increased regulation of firearms and firearmrelated products, and other risks detailed from time to time in the Company's reports filed with the SEC.

## Holding Company Rebranding

We have changed our holding company name to better reflect our expanding strategic focus on the markets for shooting, hunting, and rugged outdoor enthusiasts.

## Our holding company was:

Smith \& Wesson Holding Corporation NASDAQ (SWHC)

Our holding company is now:


NASDAQ (AOBC)
Effective January 1, 2017

Our firearms business will continue to operate as Smith \& Wesson Corp., a subsidiary of American Outdoor Brands Corp. NASDAQ (AOBC).



## Vision

To be the leading provider of quality products for the shooting, hunting, and rugged oufdoor enthusiast

## Mission

To leverage our employees' capabilifies and experiences to design, produce, and market high quality, innovative firearms, accessories, and outdoor products that meet the needs and desires of our consumer and professional customers while delivering a healthy financial performance

## Strategy

- Develop innovative products
- Take market share
- Grow our brands
- Expand organically and inorganically into adjacent and complementary markets
- Enhance and add strategic partnerships


A LEADING BRAND PORTFOLIO
$\longrightarrow$ FIREARMS
(4)

Smith\&Wesson

Smith \&Wesson
(c)

THOMPSON/CENTE

Performance
Ci. Center

ELECTRO-optics

Crimson 9 Trace
ACCESSORIES


Hooyman IMPERIAL kex garorwms


Mncle Htensy.
(ㄷ)
DYAnalar

MANUFACTURING SERVICES

DEEP RIVER
Smith\&Wesson

## Structure \& Objectives



Diversify Revenue:
Harvest Synergies:
Leverage Manufacturing:

Delight Customer:

By acquiring counter-cyclical / counter-seasonal businesses and selling manufacturing services B2B

From current and future divisions

Capability to serve all divisions and drive deeper vertical integration
By centralizing logistics and driving excellence in customer service

## Growth Strategy: Consumer

We will build our business around the consumer we already know, based on an existing relationship, which is built on brand trust.

- Enter market segments that match our core consumer's passions and outdoor activities
- Seek brands that mirror our approach to repeatable success: authenticity, relentless innovation, and differentiation in the market
- Support and retain management teams who have an intimate understanding of the end consumer, demonstrated track record of success, and clear point of view on how to "win" in their category
- Ability to leverage existing relationships with potential targets

Completing the Rugged Outdoor Offering (\$45-50 Billion Market*)


## Growth Strategy: Retailer

We will build our business in ways that allow us to optimize retail relationships that are already in place and that serve our existing consumer.


## Acquisition Strategy:

Focus on companies that have achieved success through talented management teams, trusted brands, and market leadership. Then:

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## Adjusted NICS CY February 2017 Handguns (15.4)\% Long Guns (9.9)\% (Y/Y )



Source: NSSF The NSSF adjusts FBI NICS data to eliminate background checks associated with permit applications and checks on active CCW permit databases. NSSF adjusted NICS data provides a more accurate picture of market condifions. August and October of 2016 data source is a Smith \& Wesson estimate, not NSSF adjusted NICS data for those months.

## Adjusted NICS FY February 2017



Source: NSSF The NSSF adjusts FBI NICS data to eliminate background checks associated with permit applications and checks on active CCW permit databases. NSSF adjusted NICS data provides a more accurate picture of market conditions. August and October of 2016 data source is a Smith \& Wesson estimate, not NSSF adjusted NICS data for those months.

## Adjusted NICS Increased An Average of 7.5\% Annually Over 10 Years*


*CY07-CY17
Source: NSSF, Smith \& Wesson,
and https://www.fbi.gov/about-us/cjis/nics

## NICS Permit Checks

## NICS Permit Checks





Our Firearms Segment consists of our Firearms Division and our Manufacturing Services Division. Our Firearms Division manufactures products from our Massachusetts, Maine, and Connecticut facilities. These include revolvers, pistols, rifles, handcuffs, and related products sold through a distribution chain and directly to consumers and international, state, and federal governments. Our Manufacturing Services Division provides forging, precision molding, and other services to internal and external customers.

Q3 FISCAL 2017

- \$197.0 million in sales, + 1.2\% Y/Y
- $84 \%$ of total sales
- 41.3\% gross margin


Firearms Business


## Overview

- Smith \& Wesson® - The \# 1 Firearms Brand in America
- Leads all firearm manufacturers in total aided brand awareness
- Leads in critical attribute ratings: Reliability, durability, and accuracy
- Most owned and considered revolver brand in the market: 1 of every 2 revolvers owned is a Smith \& Wesson
- Endorser brand to M\&P®

Source: Smith \& Wesson Handgun A\&U Research - December 2011 \& Tracking Survey June 2015 \& Smith \& Wesson Awareness Tracking - Gen Pop - July 2015

## * Firearms - Our Vision



## "Our Vision Is To Be The Leading Firearms Manufacturer"

Our mission is to continue to enhance our position as one of the world's leading firearms manufacturers by designing, producing and marketing high quality innovative firearms and related products that meet the needs and desires of consumers and professionals



" Smith \& Wesson's NEW . 22 CRUSHES the COMPETITION "
" the 39 oz SW22 is well balanced and points naturally. It has an excellent grip angle.

It's very accurate.
".....Great features and fine shooting make it one of the most dependable, easily modified, accurate, and shooterfriendly semiautomatic .22 pistols the author has every fired.


## Performance Center® New Products



## M\&P®45 SHIELD ${ }^{\text {TM }}$ PORTED

The Performance Center M\&P45 SHIELD pistol takes the amazing firearm and adds factory ported barrels and slides.


## M\&P10 6.5 CREEDMOOR



No round is hotter right now than the 6.5 Creedmoor and when we let the artists from the Performance Center loose, they created the ultimate version-the M\&P10 6.5 Creedmoor rifle. With a precision, two-stage match trigger, and a 15 -inch free-float Troy® Alpha Rai®® with M-LOK® handguard, Magpul® buttstock, and pistol grip. The threaded 20 -inch barrel sends rounds down range with unbelievable accuracy. This rifle is a long-range shooter's dream.



## Manufacturing Services Business

## Overview

## Provide Competitive

 AdvantageContinue to provide unique competitive advantage to Firearms and other divisions through close internal collaboration (S\&OP) and access to world class manufacturing and supply chain operations

## Access New

 MarketsMeaningful revenue stream diversification into markets such as automotive, oil and gas exploration, aerospace, and medical.

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## Long Term Keys to Success

Manufacturing Services

## \$100 Million

Achieve external B2B industrial sales exceeding $\$ 100 \mathrm{MM}$ within 5 years

We will expand organically with new and existing customer base and markets.

Additionally, we will enter new markets through inorganic growth.

## Profitability

Our overall gross margins will support our total company business model

We constantly strive for efficiency and cost control to maintain a
competitive price. however we are not a low cost producer. We excel at providing speed to market, highly skilled technical staff, world class quality, and on time delivery.

High Volume
We will focus solely on contract manufacturing versus job shop work.

For over 160 years the legacy and continuing success of the
manufacturing division is in
producing high volumes of precision
engineered parts
with Reliability and Repeatability.

Our manufacturing processes,
organizations, and systems are designed to
provide a unique competitive advantage in this market.

## High Tech

Our technical expertise is a clear differentiating factor for our partners

Core to the Smith \& Wesson brand is the reputation of world class quality in both design and manufacturing. which is borne from world class engineering staff.

Therefore, a core aspect of our culture is ensuring that we provide an environment for these skills to shine.

## Partnership

We must make the customer's life easy in everything we do.

In order to achieve our vision for success, we need our customers to have an unusually simple experience with us in all that we do.

We are selling highly complex products and services, and yet our main competitive advantage will be the simplicity of doing business with us, driving loyal partnerships.

## * Targeted Growth

Manufacturing Services


## Outdoor Products \& Accessories



The Accessories Division was established in December 2014 with the acquisition of Battenfeld Technologies (BTI) in Missouri. We acquired the assets of Taylor Brands, thereby eliminating a licensee and adding several knife brands to our accessories portfolio and in November 2016 we added UST, a provider of survival and camping equipment. An Electro-Optics Division was established in August 2016 with the acquisition of Crimson Trace Corporation (CTC) in Oregon, a leader in laser sighting and tactical lighting.

Q3 FISCAL 2017

- \$36.5 million in sales, $\mathbf{1 2 6 . 2 \% ~ Y / Y ~}$ (\$19.6 million relates to acquisitions in Q3)
- $16 \%$ of total company sales
- $\mathbf{4 9 . 1} \%$ gross margin (Excluding fair value inventory step-up and backlog expense related to the acquisitions, gross margin was $51.2 \%$ )


## Accessories Business

## Overview



Established in 2014 with our acquisition of Battenfeld Technologies, Inc., our Accessories Division is an Industry leading manufacturer of shooting, reloading, gunsmithing, gun cleaning, cutlery, camping, and survival gear that are sold to consumers under a variety of well-known and widely respected brand names.

IMPERIAL

(4Taldwnix
OLD TIMER


## Accessories Business Model: Design/Source/Distribute

- Product Innovation
- Design/manufacturing process diversity
- Highly efficient "component level sourcing"
- Comprehensive distribution network
- Long term relationship with key industry accounts
- Efficient advertising and marketing approach



## Accessories Business <br> New for 2017 SHOT Show



## Accessories Business <br> BTI Tools \& UST - New for 2017 SHOT Show

BTI Tools New Products

- Over 100 new items across 5 brands
- Schrade ${ }^{(1)}=31$
- OldTimer $®=6$
- Uncle Henry® ${ }^{-}$= 5

- Imperial $^{\text {TM }}=25$
$-\quad S \& W \odot=26$
$-M \& P(1)=8$


## PARATINDER"

UST ${ }^{\text {TM }}$ New Products

- Over 60 items launching in 2017 in Key Gear® and UST Brands



## Electro-Optics Business

## Crimson $\cos _{\text {c }}$ Trace

In August of 2016, we established our Electro-Optics Division with the acquisition of Crimson Trace, a key supplier and the undisputed leader in laser sighting and tactical lighting systems. Founded 22 years ago, Crimson Trace has generated a ten-year compound annual growth rate in revenue of more than $10 \%$. With its robust new product development capability and market leadership position, Crimson Trace provides a solid framework for growth. Although Crimson Trace has been narrowly focused on the laser sighting market, its management team now views the Electro-Optics market in its entirety. This is a broad and sizeable category that includes products such as various sights, aiming and ranging devices, magnifiers and scopes for a variety of applications.


## Highlights

- Acquired by SWHC in August, 2016
- Launched LiNQ ${ }^{\text {™ }}$, the World's First Wirelessly Activated Laser / Light System
- Awarded National Rifle Association (NRA) 2017 Golden Bullseye Award for Accessory of the Year
- Launched LASERGUARD ${ }^{\text {© }}$ PRO Compact Light / Laser System for Polymer Frame Handguns
- Crimson Trace Classroom Laser Training and Education Program Presented to Over 350 Independent Dealers and 2,700 Retail Store Personnel
- Released $\mathbf{2 5 0}{ }^{\text {th }}$ New Product; Shipped 3 Millionth Unit


## Growth Strategy



- Organic:
- Continue growing laser sight market and increasing laser attachment rate
- "Standard Equipment" for Personal Defense Firearms
- OEM Sales Strategy
- Innovative products and technologies that serve real-life needs
- LiNQ ${ }^{\text {TM }}$ wireless activation system
- Laserguard ${ }^{\circledR}$ Pro ${ }^{\text {TM }}$
- New Platforms \& Line Extensions
- Operational Excellence
- Maintain Favorable Margins
- Improve Efficiency
- Inorganic:
- Expand focus outward to address $\sim \$ 2 B$ Electro-Optics Marke $\dagger$
- Acquire Leading, Profitable Brands in High-Value Categories
- Acquire Complementary Tuck-In Companies
- Leverage / Harvest Synergies


## New for SHOT 2017

## Crimson $T_{T}$ Trace

Wirelessly Activated Laser / Light System for MSR
Simple, secure technology extends Crimson Trace's hallmark instinctive activation design to popular MSR platforms.

## LASERGUARD' PRO

Compact, rugged 150-lumen tactical light combined with red or green aiming laser. Designed for popular concealed carry polymer handguns.

## II1 MASTER SERIES

Master Series ${ }^{\text {TM }}$ Lasergrips $^{\circledR}$ for 1911. Premium-quality wood and G-10 grip materials seamlessly integrated with best-in-class red or green laser system.

## Outdoor Recreation Business

Opportunity to build rich, diverse product and brand platform across rugged outdoor enthusiast markets

Example Product Categories \& Items within Outdoor Recreation Markeł

Camping • Backpacks \& Bags
\& Hiking • Camp Cooking

- Tents
- Camping Electronics
- Health \& Safety
- Camp Furniture
- Sleeping Gear
- Hiking-Assist Gear
- Hydration

Backpacking packs, day packs
Stoves, cookware, utensils, coolers
Backpacking tents, camping tents, shelters GPS, portable power, lighting
First aid, emergency gear, insect protection Chairs, tables, hammocks
Sleeping bags, pads, cots
Trekking Poles, compasses, tools
Bottles, hydration packs

| Fishing | . Rods \& Reels |
| :--- | :--- | :--- |
|  | . Lures |
|  | . Storage |
|  | . Tools \& Gear |
| Paddling | . Kayaks \& Canoes |
|  | . Small Craft |
|  | . Equipment |
|  | . Storage |
| Archery | . Sows |
|  | . Arrows / Broadheads |
|  | . Shooter-Assist |
|  | Other |

[^0]Fishing, touring, recreational, inflatable Pontoons, float tubes
Paddles, skirts, electronics
Racks, rod holders/storage, waterproof containers
Vertical bows, crossbows
Arrows, shafts, broadheads
Sights, releases, rests, stabilizers
Quivers, bow cases, targets, string
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## Shared Services Organization

## Internal Service Provider to All Divisions for:

- Human Resources
- Accounting \& Finance
- Information Systems
- Program Management
- Legal \& Compliance
- Environmental Health \& Safety


## Administrative Synergies \& Efficiencies

- End-to-end services employing consistent infrastructure
- Cuts cross organizational boundaries
- Frees up divisions to focus their energy on operations, innovation, sales \& marketing development, growth
- Synergies we identify within acquisition targets allow us to be more competitive on pricing


## Positioning Our Company For Future Growth

- Our objective is to leverage our focused, multi-divisional structure to drive both organic and inorganic growth as well as value creation
- With strong leadership teams operating each division, we can unlock further value, while we explore acquisitions that have the potential to add value and expand our addressable market:
- Tuck-in to existing divisions or operate as standalone divisions within our scalable operating structure
- Deliver strong brands and products that serve the needs, wants, and desires of our core consumers
- Meet strict criteria for return on investment (ROI) and have an acceptable level of risk
- Build upon our record of execution and long-term shareholder value creation
- Long-term quarterly gross margin target range: 37-41\%
- (Margins vary among quarters due to absorption impacts of seasonality, factory shutdowns, and holidays)
- Long-term Adjusted EBITDAS margin target: Above $\mathbf{2 0 \%}$


Annual Revenue
U.S.\$ Millions


Note: Guidance for revenue, GAAP earnings per share, non-GAAP earnings per share, tax rate and share count reflects information as of March 2, 2017. The Company is not updating any of this guidance to the present date nor does its inclusion constitute a reiteration or modification of this information. *See Appendices for GAAP to non-GAAP reconciliations.

Note: Excludes Walther sales - an agreement which ended in Fiscal 2013

## Diluted Earnings Per Share



Note: Guidance for revenue, GAAP earnings per share, non-GAAP earnings per share, tax rate and share count reflects information as of March 2, 2017. The Company is not updating any of this guidance to the present date nor does its inclusion constitute a reiteration or modification of this information. *See Appendices for GAAP to non-GAAP reconciliations.

## Quarterly Revenue

U.S.\$ Millions



= Represents non-GAAP: See Appendices for GAAP to nonGAAP reconciliations.

## Profitability

## NET INCOME

## DILUTED EPS


$\square$ $=$ Represents non-GAAP: See Appendices for GAAP to non-GAAP reconciliations.

## Income Statement

## CONDENSED INCOME STATEMENT

|  | For three months ended |  | For the nine months ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 <br> (U.S. | January 31, 2016 <br> S. \$ Thousands, exc | January 31, 2017 J <br> ept per share data) | January 31, 2016 |
| Net sales | \$233,523 | \$210,786 | \$674,002 | \$501,791 |
| Cost of sales | 134,212 | 124,128 | 389,517 | 300,048 |
| Gross profit | 99,311 | 86,658 | 284,485 | 201,743 |
| Total operating expenses | 49,102 | 36,510 | 129,597 | 99,996 |
| Operating income | 50,209 | 50,148 | 154,888 | 101,747 |
| Total other (expense)/income | $(1,947)$ | $(2,084)$ | $(6,165)$ | $(11.592)$ |
| Income taxes | 15,809 | 16,630 | 48,562 | 31,844 |
| Net income | 32,453 | 31,434 | 100,161 | 58,311 |
| Net income per share - Diluted | \$0.57 | \$0.56 | \$1.75 | \$1.05 |
| Weighted average shares outstanding Diluted | 57,127 | 55,981 | 57,166 | 55,784 |

## Balance Sheet \& Cash Flow

## CONDENSED BALANCE SHEET

| For the period ending: | (U.S.\$ Thousands) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 |  | April 30, 2016 |  |
| Cash and cash equivalents | \$ | 54,253 | \$ | 191,279 |
| Accounts receivable |  | 72,919 |  | 57,792 |
| Inventories |  | 128,096 |  | 77.789 |
| Other current assets |  | 7,310 |  | 6,371 |
| Total current assets |  | 262,578 |  | 333,231 |
| Long-term assets |  | 477,142 |  | 286,272 |
| Total assets | S | 739.720 | \$ | 619,503 |
| Current liabilities | \$ | 134,538 | \$ | 122,592 |
| Other non-current liabilities |  | 30,897 |  | 22,531 |
| Notes payable, net of current portion |  | 161,990 |  | 166,564 |
| Total liabilities |  | 327,425 |  | 311,687 |
| Total equity |  | 412,295 |  | 307,816 |
| Total liabilities \& equity | S | 739,720 | S | 619,503 |

## CONDENSED CASH FLOWS



## Key Finance Activities

## Optimizing capital efficiency, lowering the weighted average cost of capital, and strengthening the balance sheet to support future growth initiatives

## SHARE REPURCHASE PROGAM HIGHLIGHTS (through February 2017)

- $\$ 165 \mathrm{M}$ in cumulative share repurchases since 2012 (14.4M shares)
- Represents $\mathbf{2 1 . 7 \%}$ reduction in public float
- \$50M repurchase authorized by the Board of Directors in June 2015 - expires June 2017


## JULY 2014

- Issued \$75M of 5.000\% Senior Notes due 2018
- Expanded credit facility from \$75M to \$125M

DECEMBER 2014

- Borrowed \$100M toward the acquisition of BTI (the company's new accessories division)
- Repaid entire \$100M prior to April 2015 utilizing cash flows from operations


## APRIL/JUNE 2015

- Expanded credit facility from \$125M to \$175M
- Added \$105M Term Loan A due 2020 (Interest rate 3.06\%)
- Repurchased \$100M of $5.875 \%$ Senior Notes due 2017 with $2.9375 \%$ call premium


## OCTOBER 2016

- Expanded the company's existing revolving line of credit from \$175M to \$350M
- Increased the company's option to further expand its credit commitment from $\$ 50 \mathrm{M}$ to $\$ 150 \mathrm{M}$
- Increase in overall credit commitment from $\$ 225 \mathrm{M}$ to $\$ 500 \mathrm{M}$


## Financial Guidance

(Fiscal Year Ending April 30)

| FISCAL FOURTH QUARTER 2017 | Estimate |
| :--- | :---: |
| Revenue | $\$ 200 \mathrm{M}$ to $\$ 220 \mathrm{M}$ |
| GAAP Earnings Per Share | $\$ 0.26$ to $\$ 0.36$ |
| Non-GAAP Earnings Per Share* | $\$ 0.32$ to $\$ 0.42$ |
| FISCAL YEAR 2017 | Estimate |
| Revenue | $\$ 874 \mathrm{M}$ to $\$ 894 \mathrm{M}$ |
| GAAP Earnings Per Share | $\$ 2.01$ to $\$ 2.11$ |
| Non-GAAP Earnings Per Share* | $\$ 2.33$ to $\$ 2.43$ |
| Tax Rate | $36 \%$ |
| Share Count | 57.2 M |

[^1]


## Experienced Leadership



MATT BUCKINGHAM

PRESIDENT, FIREARMS

Firearms industry professional with $12+$ years in firearms operations management and executive leadership including serving as President of Brownell's. Inc., a recognized industry leader in firearms parts and accessories


JIM
GIANLADIS
PRESIDENT ACCESSORIES

Sporting goods veteran with over 20 years experience in the industry, including marketing
merchandising and executive leadership at companies including
Cabela's and Sportsman's Supply.


BRIAN MURPHY

PRESIDENT, OUTDOOR RECREATION

Experienced leader with ability to create and lead teams, build /run business operations, and apply transactional and industry experience, including most recent role as VP of Corporate Development for Vista Outdoor.


MARK SMITH

## PRESIDENT, MANUFACTURING SERVICES

Experienced operations and supply chain executive with $17+$ years experience in industry and consulting, with wide ranging experience from turnarounds to leading M\&A initiatives for Fortune 500 and diversified intemational corporations.


LANE TOBIASSEN

PRESIDENT, ELECTRO-OPTICS

Consumer products executive with 17+ years experience with Danner, LaCrosse, and Crimson Trace, as well as a track record of delivering superior financial and operational results in competitive, multichannel business segments.

## * Income Statement

## AMERICAN OUTDOOR BRANDS CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Unaudited)

|  | For the Three Months Ended |  |  |  | For the Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 |  | January 31, 2016 |  | January 31, 2017 |  | January 31, 2016 |  |
|  | (in thousands, except per share data) |  |  |  |  |  |  |  |
| Net sales | \$ | 233,523 | \$ | 210,786 | \$ | 674,002 | \$ | 501,791 |
| Cost of sales |  | 134,212 |  | 124,128 |  | 389,517 |  | 300,048 |
| Gross profit |  | 99,311 |  | 86,658 |  | 284,485 |  | 201,743 |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Research and development |  | 2,764 |  | 2,521 |  | 7,614 |  | 7,612 |
| Selling and marketing |  | 15,052 |  | 11,505 |  | 36,773 |  | 33,260 |
| General and administrative |  | 31,286 |  | 22,484 |  | 85,210 |  | 59,124 |
| Total operating expenses |  | 49,102 |  | 36,510 |  | 129,597 |  | 99,996 |
| Operating income |  | 50,209 |  | 50,148 |  | 154,888 |  | 101,747 |
| Other expense, net: |  |  |  |  |  |  |  |  |
| Other expense, net |  | (8) |  | (5) |  | (37) |  | (17) |
| Interest expense, net |  | $(1,939)$ |  | $(2,079)$ |  | $(6,128)$ |  | $(11,575)$ |
| Total other expense, net |  | $(1,947)$ |  | $(2,084)$ |  | $(6,165)$ |  | $(11,592)$ |
| Income from operations before income taxes |  | 48,262 |  | 48,064 |  | 148,723 |  | 90,155 |
| Income tax expense |  | 15,809 |  | 16,630 |  | 48,562 |  | 31,844 |
| Net income |  | 32,453 |  | 31,434 |  | 100,161 |  | 58,311 |
| Net income per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.58 | \$ | 0.57 | \$ | 1.78 | \$ | 1.07 |
| Diluted | \$ | 0.57 | \$ | 0.56 | \$ | 1.75 | \$ | 1.05 |
| Weighted average number of common shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 56,342 |  | 54,857 |  | 56,208 |  | 54,508 |
| Diluted |  | 57,127 |  | 55,981 |  | 57,166 |  | 55,784 |


|  | Fox be Thee Months Inded |  |  |  |  |  | Foxtereme Moeth thoted |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nenuar 31,2017 |  |  | Henwary 31,2016 |  |  | newary 31.2017 |  | Nenuar 31.2016 |  |
|  |  | 5 | Sot sales |  | $s$ | Sutsites | 5 | Selt sutes | 5 | Sels sutes |
| GAAP gross profit | s | 99,311 | 42.5\% | \$ | 85,658 | 41.18 | \$ 284,485 | 42.2\% | \$ 201,743 | 40.2\% |
| Fair value inventory step-up and backlog expense |  | 777 | 0.3\% |  | - | - | 4,601 | 0.7\% | - | - |
| Discontinued operations |  | - | - |  | - | - | - | - | 52 | $0.0 \times$ |
| Non-GAAP gross profit |  | 100,088 | 42.9\% | \$ | 86,658 | 41.18 | \$289,036 | 42.9\% | \$201,795 | 402\% |
|  |  |  |  |  |  |  |  |  |  |  |
| GAAP operating expenses | \$ | 49,102 | 21.0\% | \$ | 36.510 | 17.3\% | \$ 129,597 | 19.2\% | \$ 99.996 | 19.9\% |
| Amortization of acquired intangible assets |  | $(5,620)$ | -2.4\% |  | (2,652) | -1.3\% | (12,730) | -1.9\% | (7,381) | -1.5\% |
| Accessories transition costs |  | (63) | 0.0\% |  | (10) | 0.0\% | (63) | 0.0\% | (161) | 0.0\% |
| Discontinued operations |  | (22) | 0.0\% |  | (21) | 0.0\% | (66) | 0.0\% | (65) | 0.0\% |
| DOI/SEC costs including insurance recovery costs |  | - | - |  | (9) | - | - | - | 1,781 | 0.4\% |
| Corporate rebranding expenses |  | (525) | -0.2\% |  | - | - | (525) | -0.1\% | - | - |
| Acquisition-related costs |  | (629) | -0.3\% |  | (27) | 0.0\% | (3,785) | -0.6\% | (27) | 0.0\% |
| Non-GAAP operating expenses | S | 42,243 | 18.1\% | \$ | 33,791 | 16.0\% | \$112,428 | 16.7\% | \$ 94,143 | 188\% |
|  |  |  |  |  |  |  |  |  |  |  |
| GAAP operating income | s | 50,209 | 21.5\% | \$ | 50,148 | 23.8\% | \$ 154,888 | 23.0\% | \$ 101,747 | 203\% |
| Fair value inventory step-up and backlog expense |  | 777 | 0.3\% |  | - | - | 4,601 | 0.7\% | - | - |
| Amortization of acquired intangible assets |  | 5.620 | 2.4\% |  | 2.652 | 1.3\% | 12,730 | 1.9\% | 7,381 | 1.5\% |
| Accessories transition costs |  | 63 | 0.0\% |  | 10 | 0.0\% | 63 | 0.0\% | 161 | 0.0\% |
| Discontinued operations |  | 22 | 0.0\% |  | 21 | $0.0 \%$ | 66 | 0.0\% | 117 | $0.0 \%$ |
| DOI/SEC costs including insurance recovery costs |  | - | - |  | 9 | - | - | - | $(1,781)$ | -0.4\% |
| Corporate rebranding expenses |  | 525 | 0.2\% |  | - | - | 525 | 0.1\% | - | - |
| Acquisition-related costs |  | 629 | 0.3\% |  | 27 | - | 3,785 | 0.6\% | 27 | 0.0\% |
| Non-GAAP operating income | 5 | 57,845 | 24.8\% | 5 | 52.867 | 25.18 | \$176,658 | 26.2\% | \$ 107,652 | 21.5\% |
|  |  |  |  |  |  |  |  |  |  |  |
| GAAP net income | s | 32,453 | 13.9\% | \$ | 31,434 | 14.9\% | \$ 100,162 | 14.9\% | \$ 58,311 | 12.6\% |
| Bond premium paid |  | - | - |  | - | - | - | - | 2.938 | 0.6\% |
| Fair value inventory step-up and backlog expense |  | 777 | 0.3\% |  | - | - | 4,601 | 0.7\% | - | - |
| Amortization of acquired intangible assets |  | 5.620 | 2.43 |  | 2.652 | 1.3\% | 12,730 | 1.9\% | 7,381 | 1.5\% |
| Debt extinguishment costs |  | - | - |  | - | - | - | - | 1.723 | 0.3\% |
| Accessories transition cests |  | 63 | 0.0\% |  | 10 | 0.0\% | 63 | 0.0\% | 161 | 0.0\% |
| Discontinued operations |  | 22 | 0.0\% |  | 21 | 0.0\% | 66 | 0.0\% | 117 | 0.0\% |
| DOI/SEC costs including insurance recovery costs |  | - | - |  | 9 | 0.0\% | - | - | (1,781) | -0.4\% |
| Corporate rebranding expenses |  | 525 | 0.2\% |  | - | - | 525 | 0.1\% | - | - |
| Acquisition-related costs |  | 629 | 0.3\% |  | 27 | 0.0\% | 3,785 | 0.6\% | 27 | 0.0\% |
| Tax effect of non-GAAD adjustments |  | (2,497) | -1.1\% |  | (941) | -0.4X | (7,119) | -1.1\% | (3.889) | -0.8\% |
| Non-GAAP net income | 5 | 37,592 | 16.1\% | 5 | 33,212 | 15.8\% | \$124.813 | 17.0\% | \$ 64.989 | 13.0\% |
|  |  |  |  |  |  |  |  |  |  |  |
| GAMP net income per share - diluted | $s$ | 0.57 |  | s | 0.56 |  | \$ 1.75 |  | \$ 1.05 |  |
| Bond premium paid |  | - |  |  | - |  |  |  | 0.05 |  |
| Fair value inventory step-up and backlog expense |  | 0.01 |  |  | - |  | 0.08 |  | - |  |
| Amortiation of acquired intangible assets |  | 0.10 |  |  | 0.05 |  | 0.22 |  | 0.13 |  |
| Debt extinguishment costs |  | - |  |  | - |  | - |  | 0.03 |  |
| Accessories transition costs |  | - |  |  | - |  | - |  | - |  |
| Discontinued operations |  | - |  |  | - |  | - |  | - |  |
| DOI/SEC costs including insurance recovery costs |  | - |  |  | - |  | - |  | (0.03) |  |
| Corporate rebranding expenses |  | 0.01 |  |  | - |  | 0.01 |  | - |  |
| Acquisition-related costs |  | 0.01 |  |  | - |  | 0.07 |  | - |  |
| Tax effect of non-GAAP adjustments |  | (0.04) |  |  | (0.02) |  | (0.12) |  | (0.07) |  |
| Non-GAAP net income per share - dilluted | 5 | 0.66 |  | S | 0.59 |  | \$ 2.01 |  | \$ 1.16 |  |

Adjusted EBITDAS

|  | For the Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 |  | January 31, 2016 |  |
| GAAP net income | \$ | 32,453 | \$ | 31,434 |
| Interest expense |  | 1,854 |  | 2,140 |
| Income tax expense |  | 15,809 |  | 16,630 |
| Depreciation and amortization |  | 12,974 |  | 9,555 |
| Stock-based compensation expense |  | 2,465 |  | 1,639 |
| Fair value inventory step-up and backlog expense |  | 777 |  | - |
| Acquisition-related costs |  | 629 |  | 27 |
| Corporate rebranding expenses |  | 525 |  | - |
| Discontinued operations |  | 22 |  | 21 |
| Accessories transition costs |  | 63 |  | 10 |
| DOJ/SEC costs |  | - |  | 9 |
| Non-GAAP Adjusted EBITDAS | \$ | 67,571 | \$ | 61,465 |

## AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES RECONCILIATION OF GAAP NET INCOME TO NON-GAAP ADJUSTED EBITDAS

(In thousands)
(Unaudited)

|  | For Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 |  | January 31, 2016 |  |
| GAAP net income | \$ | 100,161 | \$ | 58,311 |
| Interest expense |  | 6,222 |  | 11,714 |
| Income tax expense |  | 48,562 |  | 31,844 |
| Depreciation and amortization |  | 35,462 |  | 28,372 |
| Stock-based compensation expense |  | 6,383 |  | 4,885 |
| Fair value inventory step-up and backlog expense |  | 4,601 |  | - |
| Acquisition-related costs |  | 3,785 |  | 27 |
| Corporate rebranding expenses |  | 525 |  | - |
| Discontinued operations |  | 66 |  | 117 |
| Accessories transition costs |  | 63 |  | 161 |
| DOJ/SEC costs, including insurance recovery costs |  | - |  | $(1,781)$ |
| Non-GAAP Adjusted EBITDAS | \$ | 205,830 | \$ | 133,650 |

## EPS

## AMERICAN OUTDOOR BRANDS CORPORATION

## NET SALES AND EARNINGS PER SHARE GUIDANCE, INCLUDING GAAP TO NON-GAAP RECONCILIATION (Unaudited)

| Net sales (in thousands) | Range for the Three Months Ending April 30, 2017 |  |  |  | Range for the Year Ending April 30, 2017 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 200,000 | \$ | 220,000 | \$ | 874,000 | \$ | 894,000 |
|  |  |  |  |  |  |  |  |  |
| GAAP income per share - diluted | \$ | 0.26 | \$ | 0.36 | \$ | 2.01 | \$ | 2.11 |
| Acquisition-related costs |  | - |  | - |  | 0.07 |  | 0.07 |
| Amortization of acquired intangible assets |  | 0.09 |  | 0.09 |  | 0.31 |  | 0.31 |
| Corporate rebranding expense |  | - |  | - |  | 0.01 |  | 0.01 |
| Fair value inventory step-up and backlog expense |  | - |  | - |  | 0.08 |  | 0.08 |
| Transition costs |  | 0.01 |  | 0.01 |  | 0.01 |  | 0.01 |
| Tax effect of non-GAAP adjustments |  | (0.04) |  | (0.04) |  | (0.16) |  | (0.16) |
| Non-GAAP income per share-diluted | \$ | 0.32 | \$ | 0.42 | \$ | 2.33 | \$ | 2.43 |

## Free Cash Flow

AMERICAN OUTDOOR BRANDS CORPORATION AND SUBSIDIARIES RECONCILIATION OF NET OPERATING CASH FLOW TO FREE CASH FLOW
(In thousands)
(Unaudited)

|  | For the Three Months Ended |  |  |  | For the Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 |  | January 31, 2016 |  | January 31, 2017 |  | January 31, 2016 |  |
| Net cash provided by operating activities | \$ | 48,150 | \$ | 50,982 | \$ | 109,524 | \$ | 73,743 |
| Net cash used in investing activities |  | $(41,032)$ |  | $(4,678)$ |  | $(237,702)$ |  | $(18,842)$ |
| Acquisition of businesses, net of cash acquired |  | 33,010 |  | - |  | 211,069 |  | - |
| Receipts from note receivable |  | (15) |  | (15) |  | (58) |  | (56) |
| Free cash flow | \$ | 40,113 | \$ | 46,289 | \$ | 82,833 | \$ | 54,845 |



## GAAP to NON-GAAP RECONCILIATION

In this presentation, certain non-GAAP financial measures, including "nonGAAP net income," "Adjusted EBITDAS," and "free cash flow" are presented. From time-to-time, the company considers and uses these supplemental measures of operating performance in order to provide the reader with an improved understanding of underlying performance trends. The company believes it is useful for itself and the reader to review, as applicable, both (1) GAAP measures that include (i) amortization of acquired intangible assets, (ii) TCA accessories transition costs, (iii) discontinued operations, (iv) DOJ and SEC costs including insurance recovery costs, (v) acquisition-related costs, (vi) fair value inventory step-up and backlog expense, (vii) corporate rebranding expenses, (viii) bond premium paid, (ix) debt extinguishment costs, ( x ) the tax effect of non-GAAP adjustments, (xi) net cash provided by operating activities, (xii) net cash used in investing activities, (xiii) acquisition of businesses, net of cash acquired, (xiv) receipts from note receivable, (xv) interest expense (xvi) income tax expense, (xvii) depreciation and amortization, and (xviii) stock-based compensation expense; and (2) the non-GAAP measures that exclude such information. The company presents these non-GAAP measures because it considers them an important supplemental measure of its performance. The company's definition of these adjusted financial measures may differ from similarly named measures used by others. The company believes these measures facilitate operating performance comparisons from period to period by eliminating potential differences caused by the existence and timing of certain expense items that would not otherwise be apparent on a GAAP basis. These non-GAAP measures have limitations as an analytical tool and should not be considered in isolation or as a substitute for the company's GAAP measures. The principal limitations of these measures are that they do not reflect the company's actual expenses and may thus have the effect of inflating its financial measures on a GAAP basis.

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[^0]:    Casting, spinning, saltwater and fly-fishing Hard, soft, and swimbaits; jigs and rigs Tackle boxes, bags
    Fishing line, leaders
    Fillet knives, pliers/tools, nets, rulers/scales, finders

[^1]:    Note: Guidance for revenue, GAAP earnings per share, non-GAAP earnings per share, tax rate, and share count reflects information as of March 2, 2017. The Company is not updating any of this guidance to the present date nor does its inclusion constitute a reiteration or modification of this information. *See Appendices for GAAP to non-GAAP reconciliations.

