# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## Form 10-Q

## QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended January 31, 2017
Commission File No. 001-31552

American Outdoor Brands Corporation
(Exact name of registrant as specified in its charter)

Nevada
(State or other jurisdiction of incorporation or organization)

87-0543688
(I.R.S. Employer

## 2100 Roosevelt Avenue

Springfield, Massachusetts
(Address of principal executive offices)

Identification No.)

01104
(Zip Code)
(800) 331-0852
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\mathbb{\text { No }}$

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes $\mathbb{\text { No }}$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

| Large accelerated filer | $\boxed{y}$ | Accelerated filer |
| :--- | :--- | :--- |
| Non-accelerated filer | $\square$ (Do not check if a smaller reporting company) | Smaller reporting company |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes $\square$ No $\boxtimes$
The registrant had $56,356,651$ shares of common stock, par value $\$ 0.001$, outstanding as of February 28, 2017.

## AMERICAN OUTDOOR BRANDS CORPORATION

Quarterly Report on Form 10-Q For the Three and Nine Months Ended January 31, 2017 and 2016

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The statements contained in this Quarterly Report on Form 10-Q that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements other than statements of historical facts contained or incorporated herein by reference in this Quarterly Report on Form 10-Q, including statements regarding our future operating results, future financial position, business strategy, objectives, goals, plans, prospects, markets, and plans and objectives for future operations, are forwardlooking statements. In some cases, you can identify forward-looking statements by terms such as "anticipates," "believes," "estimates," "expects," "intends," "targets," "contemplates," "projects," "predicts," "may," "might," "plan," "will," "would," "should," "could," "may," "can," "potential," "continue," "objective," or the negative of those terms, or similar expressions intended to identify forward-looking statements. However, not all forward-looking statements contain these identifying words. Specific forward-looking statements in this Quarterly Report on Form 10-Q include statements regarding the impact, if any, of recently issued accounting standards on our consolidated financial statements; our assessment of factors relating to the valuation of assets acquired and liabilities assumed in Acquisitions, the timing for such evaluations, and the potential adjustment in such evaluations; assessments that we make about determining segments and reporting units; the features of our outstanding debt and our expectation that our interest rate swap will not have any material effect on our earnings within the next 12 months; estimated amortization expense of intangible assets for future periods; the potential for impairment charges; potential repurchases of our common stock; the outcome of the lawsuits to which we are subject and their effect on us; the amount of environmental and other reserves; our belief concerning the reasons for the reduction in adjusted NICS in December and January; our belief that a softer retail environment in firearms could continue for several months; our determination to take actions to match our firearms manufacturing output with the potentially soft demand environment, including reducing our reliance on outsourcing, as well as our assessment that such reductions may not occur rapidly enough to prevent a buildup in inventory; our belief that inventory levels could continue to rise in the next quarter because of the potential that the typical increase in orders during the trade show season may not occur; the effects of acquisitions on our overall financial performance; our assessment of our acquisitions, including the quality and strength of their products; our assessment of consumer demand and factors that stimulate demand for our products; the effect on our business of various factors, including terrorism and the level of political pressures on firearm laws and regulations; future investments for capital expenditures; future products and product developments; the features, quality, and performance of our products; the success of particular product or marketing programs; our market share and factors that affect our market share; and liquidity and anticipated cash needs and availability. All forward-looking statements included herein are based on information available to us as of the date hereof and speak only as of such date. Except as required by law, we undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date of such statements. The forward-looking statements contained in or incorporated by reference into this Quarterly Report on Form 10-Q reflect our views as of the date of this Quarterly Report on Form 10-Q about future events and are subject to risks, uncertainties, assumptions, and changes in circumstances that may cause our actual results, performance, or achievements to differ significantly from those expressed or implied in any forward-looking statement. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future events, results, performance, or achievements. A number of factors could cause actual results to differ materially from those indicated by the forward-looking statements, including the demand for our products; the costs and ultimate conclusion of certain legal matters; the state of the U.S. economy in general and the firearm industry in particular; general economic conditions and consumer spending patterns; the potential for increased regulation of firearms and firearm-related products; speculation surrounding fears of terrorism and crime; our growth opportunities; our anticipated growth; our ability to increase demand for our products in various markets, including consumer, law enforcement, and military channels, domestically and internationally; the position of our hunting products in the consumer discretionary marketplace and distribution channel; our penetration rates in new and existing markets; our strategies; our ability to introduce new products; the success of new products; our ability to expand our markets; our ability to integrate acquired businesses in a successful manner; the general growth of our outdoor products and accessories business; the potential for cancellation of orders from our backlog; and other factors detailed from time to time in our reports filed with the Securities and Exchange Commission, or the SEC, including our Annual Report on Form 10-K for the fiscal year ended April 30, 2016, filed with the SEC on June 16, 2016.

## Item 1. Financial Statements

## AMERICAN OUTDOOR BRANDS CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited)

$\left.\begin{array}{lrrr} & & \\ & \text { As of: } \\ \text { April 30, 2016 }\end{array}\right]$

The accompanying notes are an integral part of these condensed consolidated financial statements.

## AMERICAN OUTDOOR BRANDS CORPORATION AND SUBSIDIARIES

 CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME (Unaudited)|  | For the Three Months Ended January 31, |  |  |  | For the Nine Months Ended January 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
|  | (In thousands, except per share data) |  |  |  |  |  |  |  |
| Net sales | \$ | 233,523 | \$ | 210,786 | \$ | 674,002 | \$ | 501,791 |
| Cost of sales |  | 134,212 |  | 124,128 |  | 389,517 |  | 300,048 |
| Gross profit |  | 99,311 |  | 86,658 |  | 284,485 |  | 201,743 |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Research and development |  | 2,764 |  | 2,521 |  | 7,614 |  | 7,612 |
| Selling and marketing |  | 15,052 |  | 11,505 |  | 36,773 |  | 33,260 |
| General and administrative |  | 31,286 |  | 22,484 |  | 85,210 |  | 59,124 |
| Total operating expenses |  | 49,102 |  | 36,510 |  | 129,597 |  | 99,996 |
| Operating income |  | 50,209 |  | 50,148 |  | 154,888 |  | 101,747 |
| Other expense, net: |  |  |  |  |  |  |  |  |
| Other expense, net |  | (8) |  | (5) |  | (37) |  | (17) |
| Interest expense, net |  | $(1,939)$ |  | $(2,079)$ |  | $(6,128)$ |  | $(11,575)$ |
| Total other expense, net |  | $(1,947)$ |  | $(2,084)$ |  | $(6,165)$ |  | $(11,592)$ |
| Income from operations before income taxes |  | 48,262 |  | 48,064 |  | 148,723 |  | 90,155 |
| Income tax expense |  | 15,809 |  | 16,630 |  | 48,562 |  | 31,844 |
| Net income |  | 32,453 |  | 31,434 |  | 100,161 |  | 58,311 |
| Comprehensive income/(loss): |  |  |  |  |  |  |  |  |
| Change in unrealized income/(loss) on interest rate swap |  | 1,524 |  | (740) |  | 1,929 |  | $(1,224)$ |
| Other comprehensive income/(loss), before income taxes |  | 1,524 |  | (740) |  | 1,929 |  | $(1,224)$ |
| Income tax (expense)/benefit on other comprehensive income/(loss) |  | (558) |  | 274 |  | (692) |  | 451 |
| Other comprehensive income/(loss), net of tax |  | 966 |  | (466) |  | 1,237 |  | (773) |
| Comprehensive income | \$ | 33,419 | \$ | 30,968 | \$ | 101,398 | \$ | 57,538 |
| Net income per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.58 | \$ | 0.57 | \$ | 1.78 | \$ | 1.07 |
| Diluted | \$ | 0.57 | \$ | 0.56 |  | 1.75 | \$ | 1.05 |
| Weighted average number of common shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 56,342 |  | 54,857 |  | 56,208 |  | 54,508 |
| Diluted |  | 57,127 |  | 55,981 |  | 57,166 |  | 55,784 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## AMERICAN OUTDOOR BRANDS CORPORATION AND SUBSIDIARIES

 CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY (Unaudited)| (In thousands) | $\begin{gathered} \text { Common } \\ \text { Stock } \\ \hline \end{gathered}$ |  |  | Additional Paid-In Capital | $\begin{aligned} & \text { Retained } \\ & \text { Earnings } \\ & \hline \end{aligned}$ | Accumulated Other Comprehensive Income/(Loss) |  | Treasury Stock |  | Total <br> Stockholders' <br> Equity |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | Amount |  |  |  |  |  | Shares | Amount |  |  |
| Balance at April 30, 2016 | 71,559 | \$ | 72 | $\overline{\text { \$239,505 }}$ | $\overline{\$ 241,310}$ | \$ | (748) | 15,563 | $\overline{\$(172,323)}$ | \$ | 307,816 |
| Proceeds from exercise of employee stock options | 54 |  | - | 193 | - |  | - | - | - |  | 193 |
| Stock-based compensation | - |  | - | 6,383 | - |  | - | - | - |  | 6,383 |
| Shares issued under employee stock purchase plan | 67 |  | - | 948 | - |  | - | - | - |  | 948 |
| Change in unrealized income on interest rate swap, net of tax effect | - |  | - | - | - |  | 1,237 | - | - |  | 1,237 |
| Issuance of common stock under restricted stock unit awards, net of shares surrendered | 239 |  | - | $(4,443)$ | - |  | _ | - | - |  | $(4,443)$ |
| Net income | - |  | - | - | 100,161 |  | - | - | - |  | 100,161 |
| Balance at January 31, 2017 | $\underline{ }$ | \$ | 72 | \$242,586 | \$341,471 | \$ | 489 | $\underline{\text { 15,563 }}$ | \$(172,323) | \$ | 412,295 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## AMERICAN OUTDOOR BRANDS CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

|  | For the Nine Months Ended January 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |
|  | (In thousands) |  |  |  |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 100,161 | \$ | 58,311 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 37,187 |  | 30,836 |
| Loss on sale/disposition of assets |  | 98 |  | 138 |
| Provision for losses on notes and accounts receivable |  | 179 |  | 2 |
| Deferred income taxes |  | $(12,300)$ |  | 244 |
| Stock-based compensation expense |  | 6,383 |  | 4,885 |
| Changes in operating assets and liabilities (net effect of acquisitions): |  |  |  |  |
| Accounts receivable |  | $(3,754)$ |  | $(34,536)$ |
| Inventories |  | $(18,451)$ |  | 1,244 |
| Prepaid expenses and other current assets |  | $(2,178)$ |  | 325 |
| Income taxes |  | $(2,095)$ |  | $(2,811)$ |
| Accounts payable |  | 2,393 |  | 2,931 |
| Accrued payroll and incentives |  | $(1,218)$ |  | 7,874 |
| Accrued profit sharing |  | $(1,594)$ |  | 1,710 |
| Accrued expenses |  | 5,004 |  | 4,044 |
| Accrued warranty |  | (262) |  | (248) |
| Other assets |  | 1,059 |  | (119) |
| Other non-current liabilities |  | $(1,088)$ |  | $(1,087)$ |
| Net cash provided by operating activities |  | 109,524 |  | 73,743 |
| Cash flows from investing activities: |  |  |  |  |
| Acquisition of businesses, net of cash acquired |  | $(211,069)$ |  | - |
| Refunds on machinery and equipment |  | 2,776 |  | 4,222 |
| Receipts from note receivable |  | 58 |  | 56 |
| Payments to acquire patents and software |  | (515) |  | (248) |
| Proceeds from sale of property and equipment |  | - |  | 61 |
| Payments to acquire property and equipment |  | $(28,952)$ |  | $(22,933)$ |
| Net cash used in investing activities |  | $(237,702)$ |  | $(18,842)$ |
| Cash flows from financing activities: |  |  |  |  |
| Proceeds from loans and notes payable |  | 50,000 |  | 105,000 |
| Cash paid for debt issuance costs |  | (525) |  | $(1,024)$ |
| Payments on capital lease obligation |  | (397) |  | (447) |
| Payments on notes payable |  | $(54,725)$ |  | $(103,150)$ |
| Proceeds from Economic Development Incentive Program |  | 101 |  | - |
| Proceeds from exercise of options to acquire common stock, including employee stock purchase plan |  | 1,141 |  | 6,668 |
| Payment of employee withholding tax related to restricted stock units |  | $(4,443)$ |  | $(2,073)$ |
| Excess tax benefit of stock-based compensation |  | - |  | 3,123 |
| Net cash (used in)/provided by financing activities |  | $(8,848)$ |  | 8,097 |
| Net increase/(decrease) in cash and cash equivalents |  | $(137,026)$ |  | 62,998 |
| Cash and cash equivalents, beginning of period |  | 191,279 |  | 42,222 |
| Cash and cash equivalents, end of period | \$ | 54,253 | \$ | 105,220 |
| Supplemental disclosure of cash flow information |  |  |  |  |
| Cash paid for: |  |  |  |  |
| Interest | \$ | 6,683 | \$ | 12,118 |
| Income taxes |  | 63,195 |  | 31,484 |

Supplemental Disclosure of Non-cash Investing Activities:


The accompanying notes are an integral part of these condensed consolidated financial statements.

# AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) For the Three and Nine Months Ended January 31, 2017 and 2016 

## (1) Organization:

We are one of the world's leading providers of firearms and quality products for the shooting, hunting, and rugged outdoor enthusiast. We manufacture a wide array of handguns (including revolvers and pistols), long guns (including modern sporting rifles, bolt action rifles, and single shot rifles), handcuffs, and firearm-related products and accessories for sale to a wide variety of customers, including gun enthusiasts, collectors, hunters, sportsmen, competitive shooters, individuals desiring home and personal protection, and law enforcement and security agencies and officers in the United States and throughout the world. We are also a leading provider of outdoor products \& accessories, including, reloading, gunsmithing, gun cleaning supplies, tree saws, laser sights, tactical lights, tools and knives, flashlights, soft goods, survival and camping equipment, and vault accessories.

On December 13, 2016, our stockholders approved a change in the name of our holding company from Smith \& Wesson Holding Corporation to American Outdoor Brands Corporation, which became effective on January 1, 2017.

We manufacture firearm components at our facilities in Springfield, Massachusetts; Houlton, Maine; and Deep River, Connecticut and develop, assemble, and market our firearm products in our Springfield, Massachusetts facility. We develop, source, market, and distribute our outdoor and accessories products at our facilities in Columbia, Missouri; Kingsport, Tennessee; and Jacksonville, Florida. We develop, market, and assemble our electro-optics products in our Wilsonville, Oregon facility. We sell our products under a variety of brands, including Smith \& Wesson ${ }^{\circledR}$, M\&P ${ }^{\circledR}$, Thompson/Center Arms ${ }^{\mathrm{TM}}$, Crimson Trace ${ }^{\circledR}$, Caldwell ${ }^{\circledR}$ Shooting Supplies, Wheeler ${ }^{\circledR}$ Engineering, Tipton ${ }^{\circledR}$ Gun Cleaning Supplies, Frankford Arsenal ${ }^{\circledR}$ Reloading Tools, Lockdown ${ }^{\circledR}$ Vault Accessories, Hooyman ${ }^{\text {TM }}$ Premium Tree Saws, BOG-POD ${ }^{\circledR}$, Golden Rod ${ }^{\circledR}$ Moisture Control, Schrade ${ }^{\circledR}$, Old Timer ${ }^{\circledR}$, Uncle Henry ${ }^{\circledR}$, and Imperial ${ }^{\text {TM }}$, UST ${ }^{\mathrm{TM}}$, and Key Gear ${ }^{\circledR}$. We plan to continue to capitalize on the goodwill developed through our historic 164 year old "Smith \& Wesson" brand as well as our other well-known brands by expanding consumer awareness of the products we produce.

On August 1, 2016, we acquired substantially all of the net assets of Taylor Brands, LLC; on August 26, 2016, we acquired all of the issued and outstanding stock of Crimson Trace Corporation; and on November 18, 2016, we acquired substantially all of the net assets of Ultimate Survival Technologies, Inc., which we refer to collectively as the Acquisitions. See Note 3 - Acquisitions for more information regarding these transactions.

## (2) Basis of Presentation:

Interim Financial Information - The condensed consolidated balance sheet as of January 31, 2017, the condensed consolidated statements of income and comprehensive income for the three and nine months ended January 31, 2017 and 2016, the condensed consolidated statement of changes in stockholders' equity for the nine months ended January 31, 2017, and the condensed consolidated statements of cash flows for the nine months ended January 31, 2017 and 2016 have been prepared by us without audit. In our opinion, all adjustments, which include only normal recurring adjustments necessary to fairly present the financial position, results of operations, changes in stockholders’ equity, and cash flows at January 31, 2017 and for the periods presented, have been included. All significant intercompany transactions have been eliminated in consolidation. The consolidated balance sheet as of April 30, 2016 has been derived from our audited consolidated financial statements.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States, or GAAP, have been condensed or omitted. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the fiscal year ended April 30, 2016. The results of operations for the nine months ended January 31, 2017 may not be indicative of the results that may be expected for the year ending April 30, 2017, or any other period.

Recently Issued Accounting Standards - In May 2014, the Financial Accounting Standards Board, or FASB, issued Accounting Standards Update, or ASU, 2014-09, Revenue from Contracts with Customers (Topic 606). The core principle of ASU No. 2014-09 is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU No. 2014-09 is effective for interim reporting periods beginning October 1, 2017. In August 2015, the FASB issued ASU No. 2015-14 that deferred the effective date for ASU No. 2014-09 to annual reporting periods beginning after December 15, 2017, including interim reporting periods within that reporting period. Early adoption is permitted only as of annual reporting periods beginning after December 15, 2016, including interim reporting periods within that reporting period. Additionally, in March 2016, the FASB issued ASU No. 2016-08, Revenue from Contracts with Customers: Identifying Performance Obligations and Licensing, which clarifies the identification of performance obligations and licensing implementation guidance. In May 2016, the FASB issued ASU No. 2016-12, Narrow-Scope Improvements and Practical Expedients (Topic 606), which provides clarifying guidance in certain narrow areas and adds some practical expedients.

# AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) For the Three and Nine Months Ended January 31, 2017 and 2016 

The effective dates for these ASUs is the same as the effective date for ASU No. 2014-09. We are currently evaluating the impact that these ASUs will have on our condensed consolidated financial statements.

In July 2015, the FASB issued ASU No. 2015-11, Inventory - Simplifying the Measurement of Inventory (Topic 330), which simplifies the subsequent measurement of inventories by replacing the lower of cost or market test with a lower of cost and net realizable value test. The guidance applies only to inventories for which cost is determined other than by the last-in first-out (LIFO) method and the retail inventory method. ASU No. 2015-11 is effective for periods beginning after December 15, 2016, and early adoption is permitted. The new guidance must be applied prospectively. We are currently evaluating the impact that ASU No. 2015-11 will have on our condensed consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, Leases (Topic 842), which amends the existing guidance to require lessees to recognize lease assets and lease liabilities arising from operating leases in a classified balance sheet. The requirements of this ASU are effective for annual periods beginning after December 15, 2018, and interim periods within those annual periods. Early adoption is permitted. We are currently evaluating the impact that ASU No. 2016-02 will have on our condensed consolidated financial statements.

In March 2016, the FASB issued ASU No. 2016-09, Compensation - Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting, which includes multiple amendments intended to simplify aspects of share-based payment transactions, including accounting for income taxes, forfeitures, and statutory tax withholding requirements, as well as classification in the statement of cash flows. The amendments of this ASU are effective for annual periods beginning after December 15, 2017, and interim periods within annual periods beginning December 15, 2018, and early adoption is permitted. We have elected to early adopt this standard during the nine months ended January 31, 2017 and prospectively present the change to the financial statements given the immaterial nature of this adoption to our condensed consolidated financial statements.

In January 2017, the FASB issued ASU No. 2017-04, Intangibles - Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment, which simplifies the subsequent measurement of goodwill by removing the second step of the two-step impairment test. The amendment requires an entity to perform its annual or interim goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount. A goodwill impairment will be the amount by which a reporting unit's carrying value exceeds it fair value, not to exceed the amount of the goodwill. The requirements of this ASU are effective for fiscal years beginning after December 15, 2019, and interim periods within those fiscal years, with early adoption permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. We are currently evaluating the impact that ASU No. 2017-04 will have on our condensed consolidated financial statements.

## (3) Acquisitions

In August 2016, we acquired substantially all of the net assets of Taylor Brands, LLC as well as all of the issued and outstanding stock of Crimson Trace Corporation for an aggregate of $\$ 178.1$ million, net of cash acquired, subject to certain adjustments, utilizing cash on hand. Taylor Brands, LLC, based in Kingsport, Tennessee, is a designer and distributor of high-quality knives, specialty tools, and accessories and a licensee of our wholly owned subsidiary, Smith \& Wesson Corp. Crimson Trace Corporation, based in Wilsonville, Oregon, is a leading provider of laser sight and tactical light products for consumers, law enforcement, security agencies, and military agencies around the globe.

On November 18, 2016, we acquired substantially all of the net assets of Ultimate Survival Technologies, Inc. for \$33.0 million, subject to certain adjustments, utilizing cash on hand. In addition, up to an additional $\$ 2.0$ million may be paid over a period of two years, contingent upon the financial performance of the acquired business. The valuation of this contingent liability was established in accordance with ASC 805 - Business Combinations. As of January 31, 2017, the contingent liability was recorded at a fair value of $\$ 1.7$ million, of which, $\$ 900,000$ was recorded as a current liability. Ultimate Survival Technologies, Inc., based in Jacksonville, Florida, is a provider of high-quality survival and camping equipment, including LED lights, patented allweather fire starter kits, unbreakable signal mirrors, premium outdoor cutting tools, first aid kits, survival kits, and camp kitchen products.

We are finalizing the valuations of the assets acquired and liabilities assumed related to the Acquisitions. Therefore, the fair values set forth herein are subject to further adjustments as we obtain additional information during the respective measurement periods, which will not exceed 12 months from the date of each acquisition. The Acquisitions will necessitate the use of this measurement period to adequately analyze and assess a number of factors used in establishing the asset and liability fair values as of each acquisition date, including the significant contractual and operational factors underlying the trade name, developed technology, and customer relationship intangible assets and the related tax impacts of any changes made. During the three months ended January

## For the Three and Nine Months Ended January 31, 2017 and 2016

31, 2017, goodwill was decreased by $\$ 329,000$, primarily as a result of inventory valuation adjustments relating to the Taylor Brands, LLC and Crimson Trace Corporation acquisitions.

The following table summarizes the estimated preliminary allocation of the purchase price for Taylor Brands, LLC and Crimson Trace Corporation combined (in thousands):

|  | October 31, 2016 (As Initially Reported) |  | Measurement Period Adjustments |  | October 31, 2016 (As Adjusted) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts receivable | \$ | 8,937 |  | (83) |  | 8,854 |
| Inventories |  | 24,359 |  | 588 |  | 24,947 |
| Other current assets |  | 379 |  | (79) |  | 300 |
| Property, plant, and equipment |  | 6,851 |  | - |  | 6,851 |
| Intangibles |  | 84,100 |  | - |  | 84,100 |
| Goodwill |  | 80,893 |  | (329) |  | 80,564 |
| Total assets acquired |  | 205,519 |  | 97 |  | 205,616 |
| Accounts payable |  | 5,066 |  | - |  | 5,066 |
| Accrued expenses |  | 946 |  | 68 |  | 1,014 |
| Accrued payroll |  | 689 |  | - |  | 689 |
| Accrued income taxes |  | 3 |  | 29 |  | 32 |
| Accrued warranty |  | 98 |  | - |  | 98 |
| Deferred income taxes |  | 20,658 |  | - |  | 20,658 |
| Total liabilities assumed |  | 27,460 |  | 97 |  | 27,557 |
|  | \$ | $\underline{\text { 178,059 }}$ | \$ | - | \$ | $\underline{ }$ |

The following table summarizes the estimated preliminary allocation of the purchase price for Ultimate Survival Technologies, Inc. (in thousands):

|  | As of November 18, 2016 |  |
| :---: | :---: | :---: |
| Accounts receivable | \$ | 2,698 |
| Inventories |  | 6,910 |
| Other current assets |  | 51 |
| Property, plant, and equipment |  | 1,381 |
| Intangibles |  | 13,750 |
| Goodwill |  | 11,908 |
| Total assets acquired |  | 36,698 |
| Accounts payable |  | 1,148 |
| Accrued expenses |  | 27 |
| Accrued payroll |  | 811 |
| Accrued income taxes |  | 3 |
| Total liabilities assumed |  | 1,989 |
|  | \$ | 34,709 |

Included in general and administrative costs are $\$ 3.8$ million of acquisition-related costs incurred during the nine months ended January 31, 2017 for the Acquisitions. The Acquisitions generated $\$ 19.6$ million and $\$ 38.2$ million of revenue during the three and nine months ended January 31, 2017, respectively.

## AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES

 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) For the Three and Nine Months Ended January 31, 2017 and 2016We amortize intangible assets in proportion to expected yearly revenue generated from the intangibles that we acquire. We amortize order backlog over the estimated life during which the backlog is fulfilled. The following are the identifiable intangible assets acquired (in thousands) in the Acquisitions and their respective weighted average lives:

|  |  |  |  |
| :--- | :--- | ---: | ---: |
|  | Amount |  | Weighted Average <br> Life (In years) |
| Developed technology | $\$$ | 3,000 | 4.1 |
| Customer relationships |  | 76,600 | 5.1 |
| Trade names | 17,000 | 4.8 |  |
| Order backlog | 1,150 | 0.3 |  |
| Non-competition agreement | $\underline{9}$ | 100 | 3.4 |
|  |  | 97,850 |  |

Additionally, the following table reflects the unaudited pro forma results of operations assuming that the Acquisitions had occurred on May 1, 2015 (in thousands, except per share data):

|  | For the Three Months Ended January 31, 2016 |  | For the Three Months Ended January 31, 2017 |  | For the Nine Months Ended January 31, 2016 |  | For the Nine Months Ended January 31, 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 232,021 | \$ | 234,948 | \$ | 570,298 | \$ | 705,061 |
| Income from operations |  | 49,050 |  | 48,817 |  | 91,138 |  | 153,091 |
| Net income per share - diluted |  | 0.58 |  | 0.57 |  | 1.10 |  | 1.81 |

The unaudited pro forma income from operations for the three and nine months ended January 31, 2017 and 2016 has been adjusted to reflect increased cost of goods sold from the fair value step-up in inventory, which is expensed over the first inventory cycle, and the amortization of intangibles and order backlog incurred as if the Acquisitions had occurred on May 1, 2015. The unaudited pro forma information is presented for informational purposes only and is not necessarily indicative of the actual results that would have been achieved had the Acquisitions occurred as of May 1, 2015 or the results that may be achieved in future periods.
(4) Goodwill

The changes in the carrying amount of goodwill for the nine months ended January 31, 2017 by reporting segment are as follows:

|  | Firearms Segment |  | Outdoor Products \& Accessories Segment |  | Total Goodwill |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance as of April 30, 2016 | \$ | 13,770 | \$ | 62,587 | \$ | 76,357 |
| Adjustments |  | - |  | - |  | - |
| Balance as of July 31, 2016 |  | 13,770 |  | 62,587 |  | 76,357 |
| Acquisitions |  | - |  | 80,893 |  | 80,893 |
| Balance as of October 31, 2016 | \$ | 13,770 | \$ | 143,480 | \$ | 157,250 |
| Adjustments |  | - |  | (329) |  | (329) |
| Acquisitions |  | - |  | 11,908 |  | 11,908 |
| Balance as of January 31, 2017 | \$ | 13,770 | \$ | 155,059 | \$ | 168,829 |

Refer to Note 11 - Segment Information below for more detail.

# AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) For the Three and Nine Months Ended January 31, 2017 and 2016 

## (5) Notes Payable:

Credit Facilities - On October 27, 2016, we and certain of our domestic subsidiaries entered into a second amendment to our existing unsecured credit agreement, or the Second Amendment, with TD Bank, N.A. and other lenders, or the Lenders. Among other things, the Second Amendment increased the revolving line of credit, or the Revolving Line, available from our lenders to $\$ 350.0$ million, increased the option to expand the credit commitment to an additional $\$ 150.0$ million, and extended the maturity of the Revolving Line from June 15, 2020 to October 27, 2021. Other than the changes described in the Second Amendment, we otherwise remain subject to the terms of the Credit Agreement, as described below. We incurred $\$ 525,000$ of debt issuance costs related to this amendment and have recorded these costs in notes payable in the condensed consolidated balance sheet.

On June 15, 2015, we entered into an unsecured credit facility, or the Credit Agreement, with the Lenders, which included a $\$ 175.0$ million Revolving Line and a $\$ 105.0$ million term loan, or the Term Loan, of which $\$ 95.6$ million was outstanding as of January 31, 2017. As described above, the Revolving Line provides for availability until October 27, 2021 for general corporate purposes, with borrowings to bear interest at a variable rate equal to LIBOR or prime plus an applicable margin based on our consolidated leverage ratio, at our election. As of January 31, 2017, we had no borrowings outstanding on the Revolving Line. Had there been borrowings, they would have borne an interest rate of $4.00 \%$ per annum if we had selected the prime rate option and a range of $2.27 \%$ to $2.52 \%$ per annum if we had selected the LIBOR rate option. The Term Loan, which bears interest at a variable rate, requires principal payments of $\$ 6.3$ million per annum plus interest, payable quarterly. Any remaining outstanding amount on the maturity date of June 15,2020 for the Term Loan will be due in full. We incurred $\$ 1.0$ million of debt issuance costs related to our new credit facility, which are included in notes payable in the accompanying condensed consolidated balance sheet.

We were required to obtain fixed interest rate protection on the Term Loan covering not less than $75 \%$ of the aggregate outstanding principal balance of the Term Loan. Accordingly, on June 18, 2015, we entered into an interest rate swap agreement, which expires on June 15, 2020, that covered 100\% of the $\$ 105.0$ million of floating rate debt. On July 6, 2015, we executed an interest rate swap pursuant to such agreement, which requires us to pay interest at a defined rate of $1.56 \%$ while receiving interest at a defined variable rate of one-month LIBOR ( $0.188 \%$ ). This swap, when combined with the applicable margin based on our consolidated leverage ratio, effectively fixed our interest rate on the Term Loan, which is subject to change based on changes in our consolidated leverage ratio. As of January 31, 2017, our interest rate on the Term Loan was 3.06\%.

As of January 31, 2017, the interest rate swap was considered effective and had no effect on earnings. The fair value of the interest rate swap on January 31, 2017 was an asset of $\$ 641,000$ and was included in other assets on our condensed consolidated balance sheet. We do not expect the interest rate swap to have any material effect on earnings within the next 12 months.
$5.000 \%$ Senior Notes - During fiscal 2015, we issued an aggregate of $\$ 75.0$ million of $5.000 \%$ Senior Notes due 2018, or the $5.000 \%$ Senior Notes, to various institutional investors pursuant to the terms and conditions of an indenture, or the $5.000 \%$ Senior Notes Indenture, and purchase agreements. The $5.000 \%$ Senior Notes bear interest at a rate of $5.000 \%$ per annum payable on January 15 and July 15 of each year, beginning on January 15, 2015. We incurred \$2.3 million of debt issuance costs related to the issuance of the $5.000 \%$ Senior Notes.

On and after July 15, 2016, we may, at our option, upon not less than 30 nor more than 60 days’ prior notice, redeem all or a portion of the $5.000 \%$ Senior Notes at a redemption price of (a) $102.500 \%$ of the principal amount of the $5.000 \%$ Senior Notes to be redeemed, if redeemed during the $12-$ month period beginning on July 15, 2016; or (b) $100 \%$ of the principal amount of the $5.000 \%$ Senior Notes to be redeemed, if redeemed during the 12 -month period beginning on July 15, 2017, plus, in either case, accrued and unpaid interest on the $5.000 \%$ Senior Notes as of the applicable redemption date. Subject to certain restrictions and conditions, we may be required to make an offer to repurchase the $5.000 \%$ Senior Notes from the holders of the $5.000 \%$ Senior Notes in connection with a change of control or disposition of assets. If not redeemed by us or repaid pursuant to the holders' right to require repurchase, the 5.000\% Senior Notes mature on July 15, 2018.

The $5.000 \%$ Senior Notes are general, unsecured obligations of our company. The $5.000 \%$ Senior Notes Indenture contains certain affirmative and negative covenants, including limitations on restricted payments (such as share repurchases, dividends, and early payment of indebtedness), limitations on indebtedness, limitations on the sale of assets, and limitations on liens. Payments that would otherwise be characterized as restricted payments are permitted under the $5.000 \%$ Senior Notes Indenture in an amount not to exceed $50 \%$ of our consolidated net income for the period from the issue date to the date of the restricted payment, provided that at the time of making such payments, (a) no default has occurred or would result from the making of such payments, and (b) we are able to satisfy the debt incurrence test under the $5.000 \%$ Senior Notes Indenture, or the $5.000 \%$ Senior Notes Lifetime Aggregate Limit. In addition, the $5.000 \%$ Senior Notes Indenture provides for other exceptions to the restricted payments covenant, each of which are independent of the $5.000 \%$ Senior Notes Lifetime Aggregate Limit. Among such exceptions are (i) the ability to make share repurchases each fiscal year in an amount not to exceed the lesser of (A) $\$ 50.0$ million in any fiscal year or (B) $75.0 \%$ of our

## AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

For the Three and Nine Months Ended January 31, 2017 and 2016
consolidated net income for the previous four consecutive published fiscal quarters prior to the date of the determination of such consolidated net income, and (ii) share repurchases over the life of the $5.000 \%$ Senior Notes in an aggregate amount not to exceed $\$ 75.0$ million.

The limitation on indebtedness in the $5.000 \%$ Senior Notes Indenture is only applicable at such time that the consolidated coverage ratio (as set forth in the $5.000 \%$ Senior Notes Indenture) for us and our restricted subsidiaries is less than 3.00 to 1.00 . In general, as set forth in the $5.000 \%$ Senior Notes Indenture, the consolidated coverage ratio is determined by comparing our prior four quarters' consolidated EBITDA (earnings before interest, taxes, depreciation, and amortization) to our consolidated interest expense.

The Credit Agreement for our credit facility contains financial covenants relating to maintaining maximum leverage and minimum debt service coverage. The $5.000 \%$ Senior Notes Indenture contains a financial covenant relating to times interest earned.

Letters of Credit - At January 31, 2017, we had outstanding letters of credit under our credit facility aggregating \$1.0 million.

## (6) Fair Value Measurement:

We follow the provisions of ASC 820-10, Fair Value Measurements and Disclosures Topic, for our financial assets and liabilities. ASC 820-10 provides a framework for measuring fair value under GAAP and requires expanded disclosures regarding fair value measurements. ASC 820-10 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. ASC 820-10 also establishes a fair value hierarchy, which requires an entity to maximize the use of observable inputs, where available, and minimize the use of unobservable inputs when measuring fair value.

Financial assets and liabilities recorded on the accompanying condensed consolidated balance sheets are categorized based on the inputs to the valuation techniques as follows:

Level 1 - Financial assets and liabilities whose values are based on unadjusted quoted prices for identical assets or liabilities in an active market that we have the ability to access at the measurement date (examples include active exchange-traded equity securities, listed derivatives, and most U.S. Government and agency securities).

Our cash equivalents, which are measured at fair value on a recurring basis, totaled \$54.3 million and \$191.3 million as of January 31,2017 and April 30, 2016, respectively. We utilized Level 1 of the value hierarchy to determine the fair values of these assets.

Level 2 - Financial assets and liabilities whose values are based on quoted prices in markets in which trading occurs infrequently or whose values are based on quoted prices of instruments with similar attributes in active markets. Level 2 inputs include the following:

- quoted prices for identical or similar assets or liabilities in non-active markets (such as corporate and municipal bonds that trade infrequently);
- inputs other than quoted prices that are observable for substantially the full term of the asset or liability (such as interest rate and currency swaps); and
inputs that are derived principally from or corroborated by observable market data for substantially the full term of the asset or liability (such as certain securities and derivatives).

The carrying value of our Term Loan approximates the fair value as of January 31, 2017, in considering Level 2 inputs within the hierarchy. The fair value of our $5.000 \%$ Senior Notes as of January 31, 2017 approximates the carrying value in considering Level 2 inputs within the hierarchy as the Senior Notes are not frequently traded. The fair value of the interest rate swap was estimated by a third party using inputs that are observable or that can be corroborated by observable market data, such as interest rate yield curves, and, therefore, is classified within Level 2 of the valuation hierarchy. For more information regarding the interest rate swap, refer to Note 5.

Level 3 - Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement. These inputs reflect our assumptions about the assumptions a market participant would use in pricing the asset or liability.

We currently do not have any Level 3 financial assets or liabilities.

## AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

For the Three and Nine Months Ended January 31, 2017 and 2016

## (7) Inventories:

The following table sets forth a summary of inventories, net of reserves, stated at lower of cost or market, as of January 31, 2017 and April 30, 2016 (in thousands):

|  | January 31, 2017 |  | April 30, 2016 |  |
| :---: | :---: | :---: | :---: | :---: |
| Finished goods | \$ | 60,666 | \$ | 26,574 |
| Finished parts |  | 47,005 |  | 32,804 |
| Work in process |  | 10,091 |  | 9,263 |
| Raw material |  | 10,334 |  | 9,148 |
| Total inventories | \$ | 128,096 | \$ | 77,789 |

## (8) Intangible Assets:

The following table presents a summary of intangible assets as of January 31, 2017 and April 30, 2016 (in thousands):

|  | January 31, 2017 |  |  |  |  |  | April 30, 2016 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gross |  | Accumulated Amortization |  | Net Carrying Amount |  | Gross |  | $\begin{array}{r} \text { Accumulated } \\ \text { Amortization } \\ \hline \end{array}$ |  | Net Carrying Amount |  |
|  | Carrying Amount |  |  |  |  | $\begin{aligned} & \text { rying } \\ & \text { lount } \\ & \hline \end{aligned}$ |  |  |  |  |
| Customer relationships | \$ | 105,260 | \$ | $(12,130)$ |  |  | \$ | 93,130 | \$ | 28,560 | \$ | $(6,423)$ | \$ | 22,137 |
| Developed technology |  | 19,430 |  | $(4,733)$ |  | 14,697 |  | 16,430 |  | $(2,890)$ |  | 13,540 |
| Patents, trademarks, and trade names |  | 53,271 |  | $(14,906)$ |  | 38,365 |  | 36,076 |  | $(9,262)$ |  | 26,814 |
| Backlog |  | 1,150 |  | $(1,050)$ |  | 100 |  | - |  | - |  | - |
|  |  | 179,111 |  | $(32,819)$ |  | 146,292 |  | 81,066 |  | $(18,575)$ |  | 62,491 |
| Patents in progress |  | 527 |  | - |  | 527 |  | 433 |  | - |  | 433 |
| Total definite-lived intangible assets |  | 179,638 |  | $(32,819)$ |  | 146,819 |  | 81,499 |  | $(18,575)$ |  | 62,924 |
| Indefinite-lived intangible assets |  | 226 |  | - |  | 226 |  | - |  | - |  | - |
| Total intangible assets |  | 179,864 |  | $(32,819)$ | \$ | 147,045 | \$ | 81,499 | \$ | $(18,575)$ | \$ | 62,924 |

We amortize intangible assets with determinable lives over a weighted-average period of approximately five years. The weighted-average periods of amortization by intangible asset class is approximately five years for customer relationships, six years for developed technology, and five years for patents, trademarks, and trade names. Amortization expense, excluding amortization of deferred financing costs, amounted to $\$ 5.9$ million and $\$ 2.8$ million for the three months ended January 31, 2017 and 2016, respectively. Amortization expense, excluding amortization of deferred financing costs, amounted to $\$ 14.2$ million and $\$ 10.7$ million for the nine months ended January 31, 2017 and 2016, respectively.

Estimated amortization expense of intangible assets for the remainder of fiscal 2017 and succeeding fiscal years is as follows:

| Fiscal | Amount |  |
| :---: | :---: | :---: |
| 2017 | \$ | 5,840 |
| 2018 |  | 22,935 |
| 2019 |  | 23,197 |
| 2020 |  | 20,365 |
| 2021 |  | 17,550 |
| Thereafter |  | 56,405 |
| Total | \$ | 146,292 |

On an annual basis, or more frequently if events or changes in circumstances indicate that the asset might be impaired, we evaluate the fair value of the definite and indefinite-lived intangible assets to determine if an impairment charge is required. We performed our most recent annual impairment review as of February 1, 2016. There were no events or changes in circumstances that would indicate the fair value of intangible assets was reduced to below its carrying value during the nine months ended January 31, 2017, and therefore intangible assets were not tested for impairment.

## AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

For the Three and Nine Months Ended January 31, 2017 and 2016

## (9) Stockholders' Equity:

## Treasury Stock

During fiscal 2016, our board of directors authorized the repurchase of up to $\$ 50.0$ million of our common stock, subject to certain conditions, in the open market or in privately negotiated transactions until June 23, 2017. As of January 31, 2017, we made no share repurchases under this stock repurchase program.

## Earnings per Share

The following table provides a reconciliation of the net income amounts and weighted average number of common and common equivalent shares used to determine basic and diluted earnings per share for the three and nine months ended January 31, 2017 and 2016 (in thousands, except per share data):

|  | For the Three Months Ended January 31, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  |  |  |  | 2016 |  |  |  |  |
|  | Net Income |  | Shares | Per Share Amount |  | $\begin{gathered} \text { Net } \\ \text { Income } \end{gathered}$ |  | Shares | Per Share Amount |  |
| Basic earnings | \$ | 32,453 | 56,342 | \$ | 0.58 | \$ | 31,434 | 54,857 | \$ | 0.57 |
| Effect of dilutive stock awards |  | - | 785 |  | (0.01) |  | - | 1,124 |  | (0.01) |
| Diluted earnings | \$ | 32,453 | 57,127 | \$ | 0.57 | \$ | 31,434 | 55,981 | \$ | 0.56 |


|  | For the Nine Months Ended January 31, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  |  |  |  | 2016 |  |  |  |  |
|  | NetIncome |  | Shares | Per Share Amount |  | NetIncome |  | Shares | Per Share Amount |  |
| Basic earnings | \$ | 100,161 | 56,208 | \$ | 1.78 | \$ | 58,311 | 54,508 | \$ | 1.07 |
| Effect of dilutive stock awards |  | - | 958 |  | (0.03) |  | - | 1,276 |  | (0.02) |
| Diluted earnings | \$ | 100,161 | 57,166 | \$ | 1.75 | \$ | 58,311 | 55,784 | \$ | 1.05 |

All of our outstanding stock options and restricted stock units, or RSUs, were included in the computation of diluted earnings per share for the three and nine months ended January 31, 2017 and 2016.

## Incentive Stock and Employee Stock Purchase Plans

We have two stock plans: the 2004 Incentive Stock Plan and the 2013 Incentive Stock Plan. New grants under the 2004 Incentive Stock Plan have not been made since the approval of the 2013 Incentive Stock Plan at our September 23, 2013 annual meeting of stockholders. All new grants covering all participants are issued under the 2013 Incentive Stock Plan. Except in specific circumstances, grants vest over a period of three or four years and are exercisable for a period of 10 years. The plan also permits the grant of awards to non-employees, which our board of directors has authorized in the past.

## AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) For the Three and Nine Months Ended January 31, 2017 and 2016

The number of shares and weighted average exercise prices of options for the nine months ended January 31, 2017 and 2016 were as follows:

|  | For the Nine Months Ended January 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  |  | 2016 |  |  |
|  | Shares | WeightedAverageExercise Price |  | Shares |  |  |
| Options outstanding, beginning of year | 389,360 | \$ | 6.16 | 1,879,630 | \$ | 6.37 |
| Exercised during the period | $(54,200)$ |  | 3.57 | $(707,179)$ |  | 8.26 |
| Options outstanding, end of period | 335,160 | \$ | 6.58 | 1,172,451 | \$ | 5.23 |
| Weighted average remaining contractual life | 4.26 years |  |  | 5.07 years |  |  |
| Options exercisable, end of period | 335,160 | \$ | 6.58 | 1,172,457 | \$ | 5.23 |
| Weighted average remaining contractual life | 4.26 years |  |  | 5.07 years |  |  |

The aggregate intrinsic value of outstanding and exercisable stock options as of January 31, 2017 and 2016 was $\$ 4.9$ million and $\$ 19.2$ million, respectively. The aggregate intrinsic value of the stock options exercised for the nine months ended January 31, 2017 and 2016 was $\$ 1.3$ million and $\$ 9.1$ million, respectively. At January 31, 2017, there were no unrecognized compensation costs of outstanding options.

On September 26, 2011, our stockholders approved our Employee Stock Purchase Plan, or ESPP. All options and rights to participate in our ESPP are nontransferable and subject to forfeiture in accordance with the terms of our ESPP. In the event of certain corporate transactions, each option outstanding under our ESPP will be assumed or an equivalent option will be substituted by the successor corporation or a parent or subsidiary of such successor corporation.

We measure the cost of employee services received in exchange for an award of an equity instrument based on the grant-date fair value of the award. We calculate the fair value of our stock options issued to employees using the Black-Scholes model at the time the options are granted. That amount is then amortized over the vesting period of the option. With our ESPP, fair value is determined at the beginning of the purchase period and amortized over the term of each exercise period. During the nine months ended January 31, 2017 and 2016, 66,812 and 92,249 shares were purchased under our ESPP, respectively.

We estimate expected volatility using historical volatility for the expected term. The fair value of each stock option or ESPP purchase was estimated on the date of grant using the Black-Scholes option pricing model (using the risk-free interest rate, expected term, expected volatility, and dividend yield variables). The total stock-based compensation expense, including stock options, purchases under our ESPP, RSUs, and performance-based RSUs, or PSUs, was $\$ 6.4$ million and $\$ 4.9$ million for the nine months ended January 31, 2017 and 2016, respectively. Stock-based compensation expense is included in cost of sales, sales and marketing, research and development, and general and administrative expenses.

We grant service-based RSUs to employees, consultants, and directors. The awards are made at no cost to the recipient. An RSU represents the right to acquire one share of our common stock and does not carry voting or dividend rights. Except in specific circumstances, RSU grants to employees generally vest over a period of three or four years with one-third or one-fourth of the units vesting, respectively, on each anniversary date of the grant date. We amortize the aggregate fair value of our RSU grants to compensation expense over the vesting period.

We grant PSUs with market conditions to our executive officers, and we grant PSUs without market conditions to certain other employees who are not executive officers. At the time of grant, we calculate the fair value of our market-condition PSUs using the Monte-Carlo simulation, using the risk-free interest rate, expected volatility, the correlation coefficient utilizing the same historical price data used to develop the volatility assumptions and dividend yield variables.

The market-condition PSUs vest, and the fair value of such PSUs are recognized, over the corresponding performance period. Our market-condition PSUs have a maximum aggregate award equal to $200 \%$ of the target amount granted. The number of market-condition PSUs that may be earned depends upon the total stockholder return, or TSR, of our common stock compared with the TSR of the Russell 2000 Index, or RUT, over the three-year performance period. For the fiscal 2014 PSUs, our stock must outperform the RUT by $10 \%$ in order for the target award to vest. For our fiscal 2016 and 2015 PSUs, our stock must outperform the RUT by $5 \%$ in order for the target award to vest. In addition, there is a cap on the number of shares that can be earned under the fiscal 2016 and 2015 PSUs equal to six times the grant-date value of each award.

## AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

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In certain circumstances the vested awards will be delivered on the first anniversary of the applicable vesting date. We have applied a discount to the grant date fair value when determining the amount of compensation expense to be recorded for these RSUs and PSUs.

During the nine months ended January 31, 2017, we granted an aggregate of 255,109 service-based RSUs, including 200,213 RSUs to non-executive officer employees; 24,896 RSUs to our directors; and 30,000 RSUs to an executive officer in connection with his employment. In addition, in connection with a 2013 grant, 118,500 market-condition PSUs vested (i.e. the target amount granted), which achieved $200.0 \%$ of the maximum award possible resulting in awards totaling 237,000 shares to certain of our executive officers. Compensation expense recognized related to grants of RSUs and PSUs was $\$ 5.8$ million for the nine months ended January 31, 2017. During the nine months ended January 31, 2017, we cancelled 18,714 service-based RSUs as a result of the service condition not being met. We delivered common stock to employees during the nine months ended January 31, 2017 under vested RSUs and PSUs with a total market value of $\$ 11.0$ million.

During the nine months ended January 31, 2016, we granted an aggregate of 201,242 service-based RSUs and 5,379 PSUs without market conditions; 30,416 RSUs to our directors; and 170,826 RSUs and 5,379 PSUs to non-executive officer employees. In addition, in connection with a 2012 grant, 104,000 market-condition PSUs vested (i.e., the target amount granted), which achieved $173.3 \%$ of the maximum award possible resulting in awards totaling 180,231 shares to certain of our executive officers and a former executive officer. Compensation expense recognized related to grants of RSUs and PSUs was $\$ 4.5$ million for the nine months ended January 31, 2016. We delivered common stock to employees during the nine months ended January 31, 2016 under vested RSUs and PSUs with a total market value of $\$ 6.3$ million.

A summary of activity in unvested RSUs and PSUs for the nine months ended January 31, 2017 and 2016 is as follows:

|  | For the Nine Months Ended January 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  |  | 2016 |  |  |
|  | Total \# of Restricted Stock Units | Weighted Average Fair Value |  | Total \# of Restricted Stock Units |  | hted <br> age <br> Date Value |
| RSUs and PSUs outstanding, beginning of year | 1,215,753 | \$ | 15.38 | 1,190,879 | \$ | 12.45 |
| Awarded | 373,609 |  | 18.26 | 282,852 |  | 14.44 |
| Vested | $(402,335)$ |  | 11.35 | $(363,285)$ |  | 10.36 |
| Forfeited | $(18,714)$ |  | 17.21 | $(82,390)$ |  | 10.81 |
| RSUs and PSUs outstanding, end of period | 1,168,313 | \$ | 17.66 | 1,028,056 | \$ | 13.65 |

As of January 31, 2017, there was $\$ 8.7$ million of unrecognized compensation cost related to unvested RSUs and PSUs. This cost is expected to be recognized over a weighted average remaining contractual term of 1.5 years.

## (10) Commitments and Contingencies:

## Litigation

We are a defendant in five product liability cases and are aware of eight other product liability claims, which primarily allege defective product design, defective manufacturing, or failure to provide adequate warnings. In addition, we are a co-defendant in a case filed on August 27, 1999 by the city of Gary, Indiana against numerous firearm manufacturers, distributors, and dealers seeking to recover monetary damages, as well as injunctive relief, allegedly arising out of the misuse of firearms by third parties. We believe that the various allegations as described above are unfounded, and, in addition, that any accident and any results from them were due to negligence or misuse of the firearm by the claimant or a third party.

In addition, we are involved in lawsuits, claims, investigations, and proceedings, including commercial, environmental, and employment matters, which arise in the ordinary course of business.

## AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) For the Three and Nine Months Ended January 31, 2017 and 2016

The relief sought in individual cases primarily includes compensatory and, sometimes, punitive damages. Certain of the cases and claims seek unspecified compensatory or punitive damages. In others, compensatory damages sought may range from less than $\$ 75,000$ to approximately $\$ 350,000$. In our experience, initial demands do not generally bear a reasonable relationship to the facts and circumstances of a particular matter. We believe that our accruals for product liability cases and claims, as described below, are a reasonable quantitative measure of the cost to us of product liability cases and claims.

We are vigorously defending ourselves in the lawsuits to which we are subject. An unfavorable outcome or prolonged litigation could harm our business. Litigation of this nature also is expensive and time consuming and diverts the time and attention of our management.

We monitor the status of known claims and the related product liability accrual, which includes amounts for defense costs for asserted and unasserted claims. After consultation with litigation counsel and a review of the merit of each claim, we have concluded that we are unable to reasonably estimate the probability or the estimated range of reasonably possible losses related to material adverse judgments related to such claims and, therefore, we have not accrued for any such judgments. To the extent that circumstances change and we determine that a loss (or an additional loss in excess of our accrual) is at least reasonably possible and material, we would then disclose an estimate of the possible loss or range of loss, if such estimate could be made, or disclose that an estimate could not be made. We believe that we have provided for adequate reserves for defense costs.

We have recorded our liability for defense costs before consideration for reimbursement from insurance carriers. We have also recorded the amounts due as reimbursement under existing policies from the insurance carriers as a receivable shown in other current assets and other assets.

At this time, an estimated range of reasonably possible additional losses relating to unfavorable outcomes cannot be made.

## Environmental Remediation

We are subject to numerous federal, state, and local laws that regulate the health and safety of our workforce as well as our environmental liability, including those regulations monitored by the Occupational Health and Safety Administration (OSHA), the National Fire Protection Association (NFPA), and the Department of Public Health (DPH). Though not exhaustive, examples of applicable regulations include confined space safety, walking and working surfaces, machine guarding, and life safety.

We are required to comply with regulations that mitigate any release into the environment. These laws require us to make significant expenditures of both a capital and expense nature. Several of the more significant federal laws applicable to our operations include the Clean Air Act, the Clean Water Act, the Comprehensive Environmental Response, Compensation and Liability Act, or CERCLA, and the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act.

We have in place programs and personnel to monitor compliance with various federal, state, and local environmental regulations. In the normal course of our manufacturing operations, we are subject to governmental proceedings and orders pertaining to waste disposal, air emissions, and water discharges into the environment. We fund our environmental costs through cash flows from operations. We believe that we are in compliance with applicable environmental regulations in all material respects.

We are required to remediate hazardous waste at our facilities. Currently, we own a designated site in Springfield, Massachusetts that contains two release areas, which are the focus of remediation projects as part of the Massachusetts Contingency Plan, or the MCP. The MCP provides a structured environment for the voluntary remediation of regulated releases. We may be required to remove hazardous waste or remediate the alleged effects of hazardous substances on the environment associated with past disposal practices at sites not owned by us. We have received notice that we are a potentially responsible party from the Environmental Protection Agency and/or individual states under CERCLA or a state equivalent at two sites.

As of January 31, 2017 and April 30, 2016, respectively, we had recorded a \$717,700 and \$694,000 environmental reserve in non-current liabilities. We have calculated the net present value of the environmental reserve to be equal to the carrying value of the liability recorded on our books. Our estimate of these costs is based upon currently enacted laws and regulations, currently available facts, experience in remediation efforts, existing technology, and the ability of other potentially responsible parties or contractually liable parties to pay the allocated portions of any environmental obligations.

When the available information is sufficient to estimate the amount of liability, that estimate has been used; when the information is only sufficient to establish a range of probable liability and no point within the range is more likely than any other, the

## AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

For the Three and Nine Months Ended January 31, 2017 and 2016
lower end of the range has been used. We may not have insurance coverage for our environmental remediation costs. We have not recognized any gains from probable recoveries or other gain contingencies. We calculated the environmental reserve using undiscounted amounts based on independent environmental remediation reports obtained.

Based on information known to us, we do not expect current environmental regulations or environmental proceedings and claims to have a material adverse effect on our condensed consolidated financial position, results of operations, or cash flows. However, it is not possible to predict with certainty the impact on us of future environmental compliance requirements or of the cost of resolution of future environmental health and safety proceedings and claims, in part because the scope of the remedies that may be required is not certain, liability under federal environmental laws is joint and several in nature, and environmental laws and regulations are subject to modification and changes in interpretation. There can be no assurance that additional or changing environmental regulation will not become more burdensome in the future and that any such development would not have a material adverse effect on our company.

## (11) Segment Information:

We report our results of operations in two segments: (1) Firearms and (2) Outdoor Products \& Accessories, which we previously referred to as our accessories segment. Our two segments are defined based on the reporting and review process used by the chief operating decision maker, our Chief Executive Officer. The Firearms segment has been determined to be a single operating segment and reporting segment based on our reliance on production metrics, such as gross margin per unit produced, units produced per day, incoming orders per day, and revenue produced by trade channel, all of which are particular to the Firearms segment. The Outdoor Products \& Accessories segment has been determined to be two operating segments that have been aggregated into a single reportable segment, which are evaluated, by a measurement of incoming orders per day, sales by customers, and gross margin by product line.

The Firearms segment includes our firearms and other components, which we manufacture at our facilities in Springfield, Massachusetts; Houlton, Maine; and Deep River, Connecticut and our firearm products, which we develop, assemble, and market in our Springfield, Massachusetts facility. The Outdoor Products \& Accessories segment includes our accessories products, which we develop, source, market, and distribute at our facilities in Columbia, Missouri; Kingsport, Tennessee; and Jacksonville, Florida and our electro-optics products, which we develop, market, and assemble in our Wilsonville, Oregon facility. We report operating costs based on the activities performed within each segment.

Segment assets are those directly used in or clearly allocable to a reportable segment's operations. Assets by business segment are presented in the following table as of January 31, 2017 and April 30, 2016 (in thousands):

|  | As of January 31, 2017 |  |  |  |  |  | As of April 30, 2016 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Firearms |  | Outdoor <br>  <br> Accessories |  | Total |  | Firearms |  | Outdoor <br>  <br> Accessories |  | Total |  |
| Total assets | \$ | 342,181 | \$ | 397,539 | \$ | 739,720 | \$ | 458,053 | \$ | 161,450 | \$ | 619,503 |
| Property, plant, and equipment, net |  | 137,601 |  | 14,044 |  | 151,645 |  | 132,274 |  | 3,131 |  | 135,405 |
| Intangibles, net |  | 2,743 |  | 144,302 |  | 147,045 |  | 2,903 |  | 60,021 |  | 62,924 |
| Goodwill |  | 13,770 |  | 155,059 |  | 168,829 |  | 13,770 |  | 62,587 |  | 76,357 |

Results by business segment are presented in the following tables for the three months ended January 31, 2017 and 2016 (in thousands):

|  | For the Three Months Ended January 31, 2017 (a) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  Outdoor <br>  <br> Firearms Accessories <br>   |  |  |  |  | Corporate |  | Intersegment Eliminations |  | Total |  |
| Revenue from external customers | \$ | 197,025 | \$ | 36,498 |  | \$ | - | \$ | - | \$ | 233,523 |
| Intersegment revenue |  | 1,090 |  | 2,947 |  |  | - |  | $(4,037)$ |  | - |
| Total net sales |  | 198,115 |  | 39,445 |  | \$ | - |  | $(4,037)$ |  | 233,523 |
| Cost of sales |  | 118,207 |  | 20,322 | (c) |  | - |  | $(4,317)$ |  | 134,212 |
| Gross margin |  | 79,908 |  | 19,123 |  |  | - |  | 280 |  | 99,311 |
| Operating income/(loss) |  | 50,097 |  | $(1,483)$ |  |  | $(13,131)$ |  | 14,726 |  | 50,209 |
| Income tax expense/(benefit) |  | 19,453 |  | (779) |  |  | $(2,865)$ |  | - |  | 15,809 |


|  | For the Three Months Ended January 31, 2016 (a) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | rms | Outdoor Products \& Accessories |  | Corporate |  | Intersegment Eliminations |  | Total |  |
| Revenue from external customers | \$ | 194,650 | \$ | 16,136 | \$ | - | \$ | - | \$ | 210,786 |
| Intersegment revenue |  | 795 |  | 66 |  | - |  | (861) |  | - |
| Total net sales |  | 195,445 |  | 16,202 |  | - |  | (861) |  | 210,786 |
| Cost of sales |  | 117,284 |  | 7,767 |  | - |  | (923) |  | 124,128 |
| Gross margin |  | 78,160 |  | 8,436 |  | - |  | 62 |  | 86,658 |
| Operating income/(loss) |  | 49,222 |  | 473 |  | $(4,506)$ |  | 4,959 |  | 50,148 |
| Income tax expense/(benefit) |  | 18,299 |  | 203 |  | $(1,872)$ |  | - |  | 16,630 |

Results by business segment are presented in the following tables for the nine months ended January 31, 2017 and 2016 (in thousands):

|  | For the Nine Months Ended January 31, 2017 (a) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  Outdoor <br>  <br> Firearms Accessories |  |  |  |  | Corporate |  | Intersegment Eliminations |  | Total |  |
| Revenue from external customers | \$ | 583,900 | \$ | 90,102 |  | \$ | - | \$ | - | \$ | 674,002 |
| Intersegment revenue |  | 2,816 |  | 6,310 |  |  | - |  | $(9,126)$ |  | - |
| Total net sales |  | 586,716 |  | 96,412 |  |  | - |  | $(9,126)$ |  | 674,002 |
| Cost of sales |  | 344,558 |  | 53,359 | (e) |  | - |  | $(8,400)$ |  | 389,517 |
| Gross margin |  | 242,158 |  | 43,053 |  |  | - |  | (726) |  | 284,485 |
| Operating income/(loss) |  | 156,771 |  | $(4,749)$ | (f) |  | $(35,912)$ |  | 38,778 |  | 154,888 |
| Income tax expense/(benefit) |  | 60,216 |  | $(1,858)$ |  |  | $(9,796)$ |  | - |  | 48,562 |


|  | For the nine Months Ended January 31, 2016 (a) |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  Outdoor <br>  <br> Accessories <br> Firearms  |  |  |  |  |  | Corporate |  | Intersegment Eliminations |  | Total |  |
| Revenue from external customers | \$ | 448,408 | (b) | \$ | 53,383 | (b) | \$ | - | \$ | - | \$ | 501,791 |
| Intersegment revenue |  | 795 |  |  | 709 |  |  | - |  | $(1,504)$ |  | - |
| Total net sales |  | 449,203 |  |  | 54,092 |  |  | - |  | $(1,504)$ |  | 501,791 |
| Cost of sales |  | 273,151 | (b) |  | 27,836 | (b) |  | - |  | (939) |  | 300,048 |
| Gross margin |  | 176,052 |  |  | 26,256 |  |  | - |  | (565) |  | 201,743 |
| Operating income/(loss) |  | 98,178 |  |  | 2,943 |  |  | $(12,688)$ |  | 13,314 |  | 101,747 |
| Income tax expense/(benefit) |  | 38,682 |  |  | 734 |  |  | $(7,572)$ |  | - |  | 31,844 |

(a) We allocate all of corporate overhead expenses except for interest and income taxes, such as general and administrative expenses and other corporate-level expenses, to both our Firearms and Outdoor Products \& Accessories segments.
(b) Effective October 1, 2015, our Thompson/Center accessories business was transitioned from our Firearms segment to our Outdoor Products \& Accessories segment. As a result of this transition, we have reclassified $\$ 5.6$ million and $\$ 4.6$ million of revenue and cost of sales, respectively, from the Firearms segment to the Outdoor Products \& Accessories segment for the nine months ended January 31, 2016.
(c) Amount includes $\$ 777,000$ of additional cost of goods sold from the fair value inventory step-up and backlog expense in related to the Acquisitions.
(d) Amount includes $\$ 3.1$ million of amortization of intangible assets identified as a result of the Acquisitions.
(e) Amount includes $\$ 4.6$ million of additional cost of goods sold from the fair value inventory step-up and backlog expense related to the Acquisitions.
(f) Amount includes $\$ 5.1$ million of amortization of intangible assets identified as a result of the Acquisitions.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Overview

Please refer to the Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended April 30, 2016. This section sets forth key objectives and key performance indicators used by us as well as key industry data tracked by us.

On December 13, 2016, our stockholders approved a change in the name of our holding company from Smith \& Wesson Holding Corporation to American Outdoor Brands Corporation, which became effective on January 1, 2017.

We report our results of operations in two segments: (1) Firearms and (2) Outdoor Products \& Accessories, which we previously referred to as our Accessories segment. Effective October 1, 2015, our Thompson/Center accessories business was transitioned from our Firearms segment to our Outdoor Products \& Accessories segment. For comparison purposes, we have reclassified the revenue and cost of sales of our Thompson/Center accessories products for the three and nine months ended January 31, 2016 from our Firearms segment, historically presented in other products and services, to our Outdoor Products \& Accessories segment.

During August 2016, we acquired substantially all of the net assets of Taylor Brands, LLC and all of the issued and outstanding stock of Crimson Trace Corporation for an aggregate of $\$ 178.1$ million, net of cash acquired, subject to certain adjustments, utilizing cash on hand. Taylor Brands, LLC, based in Kingsport, Tennessee, is a designer and distributor of high-quality knives, specialty tools, and accessories, and a licensee of our wholly owned subsidiary, Smith \& Wesson Corp. Crimson Trace Corporation, based in Wilsonville, Oregon, is a leading provider of laser sight and tactical light products for consumers, law enforcement, security agencies, and military agencies around the globe.

On November 18, 2016, we acquired substantially all of the net assets of Ultimate Survival Technologies, Inc. for $\$ 33.0$ million subject to certain adjustments, utilizing cash on hand. In addition, up to an additional $\$ 2.0$ million may be paid over a period of two years, contingent upon the financial performance of the acquired business. Ultimate Survival Technologies, Inc., based in Jacksonville, Florida, is a provider of high-quality survival and camping equipment, including LED lights, patented all-weather fire starters, unbreakable signal mirrors, premium outdoor cutting tools, first aid kits, survival kits, and camp kitchen products.

Results of operations for the three and nine months ended January 31, 2017 include activity for the period subsequent to the acquisitions of Taylor Brands, LLC, Crimson Trace Corporation, and Ultimate Survival Technologies, Inc.

## Third Quarter Fiscal 2017 Highlights

Total net sales for the three months ended January 31, 2017 were $\$ 233.5$ million, an increase of $\$ 22.7$ million, or $10.8 \%$, over net sales of $\$ 210.8$ million for the three months ended January 31, 2016. Net sales for our Firearms segment increased by $1.2 \%$ to $\$ 197.0$ million over the comparable quarter last year. A strong increase in shipments across nearly all product lines early in the fiscal quarter was almost entirely offset by decreased shipments for certain of our products later in the quarter. Consumer demand was strong in November, with a record number of firearm purchases for the month of November and for Black Friday (as indicated by the adjusted background checks reported in the National Instant Criminal Background Check System, or NICS). In December and January, however, the NICS system reported adjusted background checks for December and January that were only the third and fourth highest historical results for their respective months. Moreover, by excluding the month of November and isolating the two month period of December and January, total adjusted NICS declined approximately $20 \%$ from the one year earlier results with handguns decreasing by $29 \%$. We believe there are two primary reasons for the reduction in adjusted NICS in December and January. First, the prior comparable quarter reflected strong consumer demand resulting from news events, including terrorism. Second, firearm retailers indicated a soft retail environment in January, potentially as a result of reduced political pressures on firearm laws and regulations. Although difficult to forecast, a softer retail environment in firearms could continue for several months. Given those possible market conditions, after the end of the quarter we began to take actions intended to match our firearms manufacturing output with the potentially softer demand environment, including reducing our reliance on outsourcing, although such reductions cannot occur rapidly enough to prevent some temporary build up in inventory.

In reviewing product detail in our Firearms segment for the three months ended January 31, 2017, our handgun revenue decreased $\$ 9.6$ million, or $6.5 \%$, from the comparable quarter last year with lower demand for certain of our concealed carry polymer pistols, certain full size polymer pistols, and large frame revolvers, offset by revenue generated by our newly introduced concealed carry and full size M\&P branded polymer pistols. Long gun revenue increased $\$ 12.1$ million, or $32.1 \%$, over the comparable quarter last year as a result of increased orders in our sporting goods distribution channel that occurred early in the quarter and softened later in the quarter for the reasons described above.

Net sales for our Outdoor Products \& Accessories segment for the three months ended January 31, 2017 were $\$ 36.5$ million, an increase of $\$ 20.4$ million, or $126.2 \%$, over the comparable quarter last year primarily as a result of our acquisitions of Taylor Brands, LLC, Crimson Trace Corporation, and Ultimate Survival Technologies, Inc. during fiscal 2017. These acquisitions generated \$19.6
million, or $53.7 \%$ of total net sales of this segment, for the three months ended January 31, 2017. Excluding these three acquisitions, organic revenue growth in Outdoor Products \& Accessories was 4.8\%.

Gross margin was $42.5 \%$ for the three months ended January 31, 2017 compared with $41.1 \%$ for the three months ended January 31, 2016. The increase in gross margin for our Firearms segment was primarily driven by increased production volumes, which improved fixed-cost absorption, partially offset by higher manufacturing spending relative to revenue. The Outdoor Products \& Accessories segment favorably impacted total company gross margin by 1.2 percentage points for the three months ended January 31, 2017.

Total company net income for the three months ended January 31, 2017 was $\$ 32.5$ million, or $\$ 0.57$ per fully diluted share, compared with net income of $\$ 31.4$ million, or $\$ 0.56$ per fully diluted share, for the three months ended January 31, 2016. The increase in net income over the prior year comparable quarter was a result of increased revenue and gross margin, partially offset by higher manufacturing spending relative to revenue, increases in professional fees related to the rebranding of our holding company, increased stock compensation expense, increased amortization expense, acquisition-related costs, and additional operating costs as a result of the acquisitions of Taylor Brands, LLC, Crimson Trace Corporation, and Ultimate Survival Technologies, Inc.

Total company net sales for the nine months ended January 31, 2017 were $\$ 674.0$ million, an increase of $\$ 172.2$ million, or $34.3 \%$, over net sales of $\$ 501.8$ million for the nine months ended January 31, 2016. Net sales for our Firearms segment increased by $30.2 \%$ to $\$ 583.9$ million over the prior year comparable period, although it should be noted that comparable net sales were lower toward the end of the nine month period for the reasons described in the quarterly comparison above.

In reviewing product detail in our Firearms segment for the nine-month period, we received increased orders for the majority of our products, particularly concealed carry handguns and modern sporting rifles, driven by market share gains and increased consumer interest in firearms, which was reflected in the higher checks in adjusted NICS earlier in the nine-month period. We also believe that our new products, product line extensions, and promotional programs helped stimulate demand for our products for the nine months ended January 31, 2017. Our handgun revenue increased $\$ 76.7$ million, or $22.5 \%$, over the prior year comparable period with the principal products in demand consisting of our lower price point, full-size, Smith \& Wesson branded polymer pistols, our concealed carry and full size M\&P branded polymer pistols, and Smith \& Wesson branded revolvers. Long gun revenue increased $\$ 57.8$ million, or $70.8 \%$, over the prior year comparable period as a result of increased orders in our sporting goods distribution channel, as supported by market share gains in long guns driven by a shift in consumer demand toward modern sporting rifles.

Net sales for our Outdoor Products \& Accessories segment for the nine months ended January 31, 2017 was $\$ 90.1$ million, an increase of $\$ 36.7$ million, or $68.8 \%$, over the prior year comparable period, primarily as a result of our acquisitions of Taylor Brands, LLC, Crimson Trace Corporation, and Ultimate Survival Technologies, Inc. during the nine months ended January 31, 2017. These acquisitions generated $\$ 38.2$ million, or $42.4 \%$, of total net sales for our Outdoor Products \& Accessories, for the nine months ended January 31, 2017. Excluding acquisitions, organic revenue growth in Outdoor Products \& Accessories declined 2.9\%.

Total company gross margin was $42.2 \%$ for the nine months ended January 31, 2017 compared with gross margin of $40.2 \%$ for the nine months ended January 31, 2016. Gross margin increased primarily as a result of improved fixed-cost absorption as a result of increased production volumes for our Firearms segment, favorable purchase price variances and excess and obsolescence inventory adjustments. The favorable impacts to gross margin for our Firearms segment were partially offset by increased promotional programs and higher manufacturing spending relative to revenue. The Outdoor Products \& Accessories segment had a 0.4 favorable percentage point impact on total company gross margin for the nine months ended January 31,2017 despite the increased cost of goods sold expense as a result of the fair value step-up in inventory from the acquisition of Crimson Trace Corporation during fiscal 2017.

Total company net income for the nine months ended January 31, 2017 was $\$ 100.2$ million, or $\$ 1.75$ per fully diluted share, compared with net income of $\$ 58.3$ million, or $\$ 1.05$ per fully diluted share, for the nine months ended January 31, 2016. The increase in net income over the prior year comparable period was a result of the following: increased revenue and gross margin, partially offset by higher manufacturing spending relative to revenue; increased professional fees; increased stock compensation costs; increased profit sharing expense; increased acquisition related costs; increased cost of goods sold as a result of the fair value step-up in inventory, which was expensed over the first inventory cycle of approximately three months; and increased amortization expense related to the acquisitions mentioned above.

## Results of Operations

## Net Sales

The following table sets forth certain information regarding net sales for the three months ended January 31, 2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Handguns | \$ | 137,569 | \$ | 147,191 | \$ | $(9,622)$ | -6.5\% |
| Long Guns |  | 50,011 |  | 37,867 |  | 12,144 | 32.1\% |
| Other Products \& Services |  | 9,445 |  | 9,592 |  | (147) | -1.5\% |
| Firearms Segment |  | 197,025 |  | 194,650 |  | 2,375 | 1.2\% |
| Outdoor Products \& Accessories Segment |  | 36,498 |  | 16,136 |  | 20,362 | 126.2\% |
| Total Net Sales | \$ | 233,523 | \$ | $\underline{210,786}$ | \$ | 22,737 | 10.8\% |

Net sales for our Firearms segment for the three-month period ended January 31, 2017 increased $1.2 \%$ over the comparable quarter last year. A strong increase in shipments across nearly all product lines early in the fiscal quarter was almost entirely offset by decreased shipments for certain of our products later in the quarter. Consumer demand was strong in November, with a record number of firearm purchases for the month of November and for Black Friday (as indicated by the adjusted background checks reported in the National Instant Criminal Background Check System, or NICS). In December and January, however, the NICS system reported adjusted background checks for December and January that were only the third and fourth highest historical results for their respective months. Moreover, by excluding the month of November and isolating the two month period of December and January, adjusted NICS declined approximately $20 \%$ from the one year earlier results with handguns decreasing by $29 \%$. We believe there are two primary reasons for the reduction in adjusted NICS in December and January. First, the prior comparable quarter reflected strong consumer demand resulting from news events, including terrorism. Second, firearm retailers indicated a soft retail environment in January, potentially as a result of reduced political pressures on firearm laws and regulations. Although difficult to forecast, a softer retail environment in firearms could continue for several months. Given those possible market conditions, after the end of the quarter we began to take actions intended to match our firearms manufacturing output with the potentially softer demand environment, including reducing our reliance on outsourcing, although such reductions cannot occur rapidly enough to prevent some temporary build up in inventory. Our handgun product revenue decreased $\$ 9.6$ million, or $6.5 \%$, from the comparable quarter last year with lower demand for certain of our concealed carry polymer pistols, certain full size polymer pistols, and large frame revolvers offset by revenue generated by newly introduced concealed carry and full size M\&P branded polymer pistols. Revenue for our long guns increased $\$ 12.1$ million, or $32.1 \%$, over the comparable quarter last year as a result of increased demand from our sporting goods distribution channel that occurred early in the quarter and softened later in the quarter for the reasons described above. New products, defined as any new SKU not shipped in the comparable quarter last year, represented $22.8 \%$ of firearm revenue for the three months ended January 31, 2017 and included our Smith \& Wesson branded sport series target pistol, our M\&P branded sport model modern sporting rifle, our second generation M\&P branded polymer pistol, our Performance Center M\&P branded ported conceal carry pistol, our Thompson/Center Compass bolt action hunting rifle, and many other product line extensions for our M\&P branded products. In total, price increases favorably impacted firearms revenue by $0.5 \%$ for the three months ended January 31, 2017 as compared with the comparable quarter last year, while increases in the number of units sold impacted revenue by $0.2 \%$.

Net sales for our Outdoor Products \& Accessories segment for the three months ended January 31, 2017 were $\$ 36.5$ million, an increase of $\$ 20.4$ million, or $126.2 \%$, over the comparable quarter last year, primarily as a result of the acquisitions during fiscal 2017, which generated $\$ 19.6$ million, or $53.7 \%$, of total net sales for this segment. Excluding acquisitions, organic revenue growth in Outdoor Products \& Accessories was $4.8 \%$. Net sales for our Outdoor Products \& Accessories segment represented $15.6 \%$ and $7.7 \%$ of total net sales for the three months ended January 31, 2017 and 2016, respectively.

The following table sets forth certain information regarding trade channel net sales for the three months ended January 31, 2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sporting Goods Distribution Channel | \$ | 212,759 | \$ | 190,481 | \$ | 22,278 | 11.7\% |
| Professional Channel |  | 16,980 |  | 15,961 |  | 1,019 | 6.4\% |
| Other Products \& Services |  | 3,784 |  | 4,344 |  | (560) | -12.9\% |
| Total Net Sales | \$ | 233,523 | \$ | 210,786 | \$ | $\underline{22,737}$ | 10.8\% |

We include domestic handgun, long gun, and parts revenue as well as revenue of our outdoor products \& accessories in our sporting goods distribution channel. We include international and law enforcement handgun, long gun, and handcuff revenue in our professional channel, and we include specialty services and plastic injection molding revenue in other products and services.

The following table sets forth certain information regarding firearm units shipped by trade channel for the three months ended January 31, 2017 and 2016 (units in thousands):

| Total Units Shipped | 2017 | 2016 | \# Change | \% Change |
| :---: | :---: | :---: | :---: | :---: |
| Handguns | 445 | 477 | (32) | -6.7\% |
| Long Guns | 115 | 92 | 23 | 25.0\% |
| Sporting Goods Distribution Channel Units Shipped | 2017 | 2016 | \# Change | \% Change |
| Handguns | 407 | 437 | (30) | -6.9\% |
| Long Guns | 109 | 86 | 23 | 26.7\% |
| Professional Channel Units Shipped | 2017 | 2016 | \# Change | \% Change |
| Handguns | 38 | 40 | (2) | -5.0\% |
| Long Guns | 6 | 6 | 0 | 0.0\% |

Our handgun shipments into the sporting goods distribution channel decreased $6.9 \%$, primarily as a result of reduced orders of certain polymer pistols and revolvers likely because of increased inventory at distribution and soft retail demand for firearms toward the end of the quarter, while revenue for handguns decreased at a similar rate of $6.5 \%$ from the comparable quarter last year. Our long gun unit shipments into the sporting goods distribution channel increased $26.7 \%$ over the comparable quarter last year, primarily because of increased orders for our lower price point M\&P Sport rifles. The increase in our units shipped into the sporting goods distribution channel for long guns was higher than the changes in adjusted NICS checks compared with the comparable quarter last year, which we believe is an indication of market share gains as well as a shift in consumer demand toward modern sporting rifles from bolt action rifles. In our professional channel, unit shipments were relatively flat as compared to the comparable quarter last year.

The following table sets forth certain information regarding net sales for the nine months ended January 31, 2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Handguns | \$ | 416,915 | \$ | 340,203 | \$ | 76,712 | 22.5\% |
| Long Guns |  | 139,329 |  | 81,561 |  | 57,768 | 70.8\% |
| Other Products \& Services |  | 27,656 |  | 26,645 |  | 1,011 | 3.8\% |
| Firearms Segment |  | 583,900 |  | 448,409 |  | 135,491 | 30.2\% |
| Outdoor Products \& Accessories Segment |  | 90,102 |  | 53,382 |  | 36,720 | 68.8\% |
| Total Net Sales | \$ | 674,002 | \$ | 501,791 | \$ | 172,211 | 34.3\% |

Net sales for our Firearms segment for the nine-month period ended January 31, 2017 increased 30.2\% over the prior year comparable period, although it should be noted that comparable net sales were lower toward the end of the nine month period for the reasons described in the quarterly comparison above. The increase in revenue is a result of increased orders for the majority of our products, particularly concealed carry handguns and modern sporting rifles, driven by market share gains, increased consumer interest in firearms, which is reflected in the higher checks in adjusted NICS. We also believe that our new products, product line extensions, and promotional programs helped stimulate demand for our products during the nine months ended January 31, 2107. Our handgun product revenue increased $\$ 76.7$ million, or $22.5 \%$, over the prior year comparable period, and the principal products in demand included our lower price point, full-size, Smith \& Wesson branded polymer pistols, concealed carry polymer pistols, and Smith \& Wesson branded revolvers. Revenue for our long guns increased $\$ 57.8$ million, or $70.8 \%$, over the prior year comparable period as a result of increased demand from our sporting goods distribution channel, as supported by market share gains driven by a shift in consumer demand toward modern sporting rifles. New products, defined as any new SKU not shipped in the prior year comparable period, represented $28.3 \%$ of firearm revenue for the nine months ended January 31 , 2017 and included our Smith \& Wesson branded sport series target pistol, our M\&P branded sport model modern sporting rifle, our Performance Center M\&P branded ported conceal carry pistol, our second generation M\&P branded polymer pistol, our Thompson/Center Compass bolt action hunting rifle, and many other product line extensions for our M\&P branded products. In total, price increases favorably impacted firearm revenue by $2.0 \%$ for the nine months ended January 31, 2017 compared with the prior year comparable period, while increases in the number of units sold impacted revenue by $29.4 \%$.

Net sales for our Outdoor Products \& Accessories segment for the nine months ended January 31, 2017 were $\$ 90.1$ million, an increase of $\$ 36.7$ million, or $68.8 \%$, over the prior year comparable period, primarily as a result of the acquisitions during the nine months ended January 31, 2017, which generated $\$ 38.2$ million, or $42.4 \%$ of total net sales for our Outdoor Products \& Accessories segment. Net sales for our Outdoor Products \& Accessories segment represented $13.4 \%$ and $10.6 \%$ of total net sales for the nine months ended January 31, 2017 and 2016, respectively.

The following table sets forth certain information regarding trade channel net sales for the nine months ended January 31, 2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sporting Goods Distribution Channel | \$ | 610,692 | \$ | 448,963 | \$ | 161,729 | 36.0\% |
| Professional Channel |  | 51,326 |  | 44,446 |  | 6,880 | 15.5\% |
| Other Products \& Services |  | 11,984 |  | 8,382 |  | 3,602 | 43.0\% |
| Total Net Sales | \$ | 674,002 | \$ | 501,791 | \$ | 172,211 | 34.3\% |

The following table sets forth certain information regarding firearm units shipped by trade channel for the nine months ended January 31, 2017 and 2016 (units in thousands):

| Total Units Shipped | 2017 | 2016 | \# Change | \% Change |
| :---: | :---: | :---: | :---: | :---: |
| Handguns | 1,365 | 1,092 | 273 | 25.0\% |
| Long Guns | 327 | 199 | 128 | 64.3\% |
| Sporting Goods Distribution Channel Units Shipped | 2017 | 2016 | \# Change | \% Change |
| Handguns | 1,256 | 987 | 269 | 27.3\% |
| Long Guns | 305 | 185 | 120 | 64.9\% |
| Professional Channel Units Shipped | 2017 | 2016 | \# Change | \% Change |
| Handguns | 109 | 105 | 4 | 3.8\% |
| Long Guns | 22 | 14 | 8 | 57.1\% |

Our handgun shipments into the sporting goods distribution channel increased $27.3 \%$, primarily as a result of the increased demand for conceal carry products, while revenue for handguns increased $22.5 \%$ over the prior year comparable period. The higher unit rate occurred as a result of increased shipments of promotional products. Our long gun unit shipments into the sporting goods distribution channel increased $64.9 \%$ over the prior year comparable period, primarily because of increased orders for our lower price point M\&P Sport rifles. In our professional channel, unit shipments increased over the prior year comparable period, primarily as a result of increased law enforcement sales to distributors and agencies as well as international sales to Europe and Australia.

## Cost of Sales and Gross Profit

The following table sets forth certain information regarding cost of sales and gross profit for the three months ended January 31, 2017 and 2016 (dollars in thousands):

| Total Company | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of sales | \$ | 134,212 | \$ | 124,128 | \$ | 10,084 | 8.1\% |
| Gross profit | \$ | 99,311 | \$ | 86,658 | \$ | 12,653 | 14.6\% |
| \% of net sales (gross margin) |  | 42.5\% |  | 41.1\% |  |  |  |
| Firearms Segment |  | 2017 |  | 2016 |  | hange | \% Change |
| Cost of sales | \$ | 115,639 | \$ | 116,421 | \$ | (782) | -0.7\% |
| Gross profit | \$ | 81,386 | \$ | 78,229 | \$ | 3,157 | 4.0\% |
| \% of net sales (gross margin) |  | 41.3\% |  | 40.2\% |  |  |  |
| Outdoor Products \& Accessories Segment |  | 2017 |  | 2016 |  | hange | \% Change |
| Cost of sales | \$ | 18,573 | \$ | 7,707 | \$ | 10,866 | 141.0\% |
| Gross profit | \$ | 17,925 | \$ | 8,429 | \$ | 9,496 | 112.7\% |
| \% of net sales (gross margin) |  | 49.1\% |  | 52.2\% |  |  |  |

Gross margin for the three months ended January 31, 2017 for our Firearms segment increased by 1.1 percentage points over the comparable quarter last year, primarily because of increased production volumes and improved manufacturing fixed-cost absorption, which had an aggregate 4.1 percentage point favorable impact. In addition, price increases, lower promotional product discounts, changes in production mix, favorable purchase price variances, and other inventory adjustments had an aggregate 1.0 percentage point favorable impact on gross margin. Those increases were partially offset by higher manufacturing spending relative to revenue, which had a 4.6 percentage point unfavorable impact on gross margin.

As a result of the acquisitions of Taylor Brands, LLC, Crimson Trace Corporation, and Ultimate Survival Technologies, Inc., gross margin for our Outdoor Products \& Accessories segment for the three months ended January 31, 2017 included $\$ 777,000$ of increased cost of goods sold from the fair value step-up in inventory, which was expensed over the first inventory cycle, and backlog expense yielding an unfavorable impact on gross margin of 2.1 percentage points on that segment and 40 basis points on the total company gross margin.

The following table sets forth certain information regarding cost of sales and gross profit for the nine months ended January 31, 2017 and 2016 (dollars in thousands):

| Total Company | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of sales | \$ | 389,517 | \$ | 300,048 | \$ | 89,469 | 29.8\% |
| Gross profit | \$ | 284,485 | \$ | 201,743 | \$ | 82,742 | 41.0\% |
| \% of net sales (gross margin) |  | 42.2\% |  | 40.2\% |  |  |  |
| Firearms Segment |  | 2017 |  | 2016 |  | hange | \% Change |
| Cost of sales | \$ | 340,060 | \$ | 272,356 | \$ | 67,704 | 24.9\% |
| Gross profit | \$ | 243,840 | \$ | 176,052 | \$ | 67,788 | 38.5\% |
| \% of net sales (gross margin) |  | 41.8\% |  | 39.3\% |  |  |  |
| Outdoor Products \& Accessories Segment |  | 2017 |  | 2016 |  | hange | \% Change |
| Cost of sales | \$ | 49,457 | \$ | 27,692 | \$ | 21,765 | 78.6\% |
| Gross profit | \$ | 40,645 | \$ | 25,691 | \$ | 14,954 | 58.2\% |
| \% of net sales (gross margin) |  | 45.1\% |  | 48.1\% |  |  |  |

Gross margin for the nine months ended January 31, 2017 for our Firearms segment increased by 2.5 percentage points over the prior year comparable period, primarily because of increased production volumes and improved manufacturing fixed-cost absorption, which had an aggregate 6.2 percentage point favorable impact. In addition, price increases, lower product liability accruals, favorable purchase price variances, and other inventory adjustments had an aggregate 1.9 percentage point favorable impact on gross margin. Those increases were partially offset by higher manufacturing spending relative to revenue and additional expense recorded as a result of promotional product discounts but contributed to our improved sales volumes and favorable absorption, which combined yielded a 5.0 percentage point unfavorable impact on gross margin.

As a result of the acquisitions of Taylor Brands, LLC, Crimson Trace Corporation, and Ultimate Survival Technology, Inc., gross margin for our Outdoor Products \& Accessories segment for the nine months ended January 31, 2017 included $\$ 4.6$ million of increased cost of goods sold from the fair value step-up in inventory, which was expensed over the first inventory cycle and backlog expense yielding a negative impact on gross margin on that segment by 5.1 percentage points and 70 basis points on total company gross margin.

## Operating Expenses

The following table sets forth certain information regarding operating expenses for the three months ended January 31, 2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Research and development | \$ | 2,764 | \$ | 2,521 | \$ | 243 | 9.6\% |
| Selling and marketing |  | 15,052 |  | 11,505 |  | 3,547 | 30.8\% |
| General and administrative |  | 31,286 |  | 22,484 |  | 8,802 | 39.1\% |
| Total operating expenses | \$ | 49,102 | \$ | 36,510 | \$ | 12,592 | 34.5\% |
| \% of net sales |  | 21.0\% |  | 17.3\% |  |  |  |

Operating expenses increased $\$ 12.6$ million over the comparable quarter last year as a result of $\$ 10.1$ million of additional operating expenses related to our new acquisitions of Taylor Brands, LLC, Crimson Trace Corporation, and Ultimate Survival Technologies, Inc. during fiscal 2017, which included \$3.1 million of additional acquired intangible asset amortization expense. In addition, we recorded $\$ 1.3$ million of increased stock compensation expense and a $\$ 1.1$ million increase in professional fees, which
includes acquisition-related costs and consulting expenses related to the rebranding of our holding company. These increases were offset by a $\$ 1.6$ million decrease in management incentives and a $\$ 1.1$ million decrease in profit sharing expense.

The following table sets forth certain information regarding operating expenses for the nine months ended January 31, 2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Research and development | \$ | 7,614 | \$ | 7,612 | \$ | 2 | 0.0\% |
| Selling and marketing |  | 36,773 |  | 33,260 |  | 3,513 | 10.6\% |
| General and administrative |  | 85,210 |  | 59,124 |  | 26,086 | 44.1\% |
| Total operating expenses | \$ | 129,597 | \$ | 99,996 | \$ | 29,601 | 29.6\% |
| \% of net sales |  | 19.2\% |  | 19.9\% |  |  |  |

Operating expenses increased $\$ 29.6$ million over the comparable quarter last year as a result of $\$ 16.5$ million of additional operating expenses incurred related to the acquisitions of Taylor Brands, LLC, Crimson Trace Corporation, and Ultimate Survival Technologies, Inc. during fiscal 2017, which included $\$ 5.1$ million of additional acquired intangible asset amortization expense. In addition, we recorded $\$ 3.8$ million of acquisition-related costs, $\$ 2.1$ million of increased profit sharing expense, $\$ 1.6$ million in contributions and sponsorships to the National Rifle Association and the National Shooting Sports Foundation, and $\$ 1.5$ million of increased stock compensation expense. These increased expenses were offset by a $\$ 1.8$ million insurance recovery in the prior year comparable period.

## Operating Income

The following table sets forth certain information regarding operating income for the three months ended January 31, 2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income | \$ | 50,209 | \$ | 50,148 | \$ | 61 | 0.1\% |
| \% of net sales (operating margin) |  | 21.5\% |  | 23.8\% |  |  |  |

Operating income for the three months ended January 31, 2017 was flat over the comparable quarter last year with higher sales and the related operating profit impacts from favorable manufacturing fixed-cost absorption, offset by higher manufacturing spending relative to revenue, increased professional and acquisition-related expenses, increased stock compensation expense, and increased acquired intangible asset amortization.

The following table sets forth certain information regarding operating income for the nine months ended January 31, 2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income | \$ | 154,888 | \$ | 101,747 | \$ | 53,141 | 52.2\% |
| \% of net sales (operating margin) |  | 23.0\% |  | 20.3\% |  |  |  |

Operating income for the nine months ended January 31, 2017 increased $\$ 53.1$ million over the prior year comparable period, primarily because of higher sales and production volumes for most of our firearm products and the related operating profit impacts from favorable manufacturing fixed-cost absorption, partially offset by increased promotional product expense, higher manufacturing spending relative to revenue, increased stock compensation expense, increased professional and acquisition-related expenses, increased acquired intangible asset amortization, and increased profit sharing expenses.

## Interest Expense

The following table sets forth certain information regarding interest (expense)/income for the three months ended January 31, 2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest (expense)/income | \$ | $(1,939)$ | \$ | $(2,079)$ | \$ | 140 | -6.7\% |

Interest (expense)/income was relatively flat from the comparable quarter last year as our debt balances have remained consistent as compared with the comparable quarter last year.

The following table sets forth certain information regarding interest (expense)/income for the nine months ended January 31,2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest (expense)/income | \$ | $(6,128)$ | \$ | $(11,575)$ | \$ | 5,447 | -47.1\% |

Interest (expense)/income declined by $\$ 5.5$ million from the prior year comparable period as a result of refinancing the then-outstanding $\$ 100.0$ million $5.875 \%$ Senior Notes on June 18, 2015 with a $\$ 105.0$ million floating interest rate Term Loan that has been fixed at $3.31 \%$ by entering into an interest rate swap agreement. In connection with this retirement in the prior fiscal year, we recorded a $\$ 2.9$ million bond call premium and wrote off $\$ 1.7$ million of unamortized debt issuance costs during the nine months ended January 31, 2016.

## Income Taxes

The following table sets forth certain information regarding income tax expense for the three months ended January 31, 2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income tax expense | \$ | 15,809 | \$ | 16,630 | \$ | (821) | -4.9\% |
| \% of income from operations (effective tax rate) |  | 32.8\% |  | 34.6\% |  |  | -1.8\% |

Our income tax expense for the three months ended January 31, 2017 was relatively flat to the comparable quarter last year. However, the effective tax rate decreased by $1.2 \%$ from the prior year comparable quarter as a result of exercises of stock options.

The following table sets forth certain information regarding income tax expense for the nine months ended January 31, 2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income tax expense | \$ | 48,562 | \$ | 31,844 | \$ | 16,718 | 52.5\% |
| \% of income from operations (effective tax rate) |  | 32.7\% |  | 35.3\% |  |  | -2.7\% |

Our income tax expense for the nine months ended January 31, 2017 increased $\$ 16.7$ million over the prior year comparable period because of higher operating profit. The decrease in the effective tax rate from the prior year comparable period is a result of our adoption of the new ASU No. 2016-09Compensation - Stock Compensation, which reduced our effective tax rate by $2.3 \%$.

## Net Income

The following table sets forth certain information regarding net income and the related per share data for the three months ended January 31 , 2017 and 2016 (dollars in thousands, except per share data):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 32,453 | \$ | 31,434 | \$ | 1,019 | 3.2\% |
| Net income per share |  |  |  |  |  |  |  |
| Basic | \$ | 0.58 | \$ | 0.57 | \$ | 0.01 | 1.8\% |
| Diluted | \$ | 0.57 | \$ | 0.56 | \$ | 0.01 | 1.8\% |

Net income for the three months ended January 31, 2017 remained relatively flat compared with the comparable quarter last year with higher revenue and gross margin described above, offset by additional professional fees, acquisition-related expenses, increased operating expenses from the acquisitions of Taylor Brands, LLC, Crimson Trace Corporation, and Ultimate Survival Technologies, Inc., and increased stock compensation expense. Net income per share was negatively impacted by $\$ 0.05$ as a result of acquisition-related expense associated with the acquisitions noted above.

The following table sets forth certain information regarding net income and the related per share data for the nine months ended January 31, 2017 and 2016 (dollars in thousands, except per share data):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 100,161 | \$ | 58,311 | \$ | 41,850 | 71.8\% |
| Net income per share |  |  |  |  |  |  |  |
| Basic | \$ | 1.78 | \$ | 1.07 | \$ | 0.71 | 66.4\% |
| Diluted | \$ | 1.75 | \$ | 1.05 | \$ | 0.70 | 66.7\% |

Net income for the nine months ended January 31, 2017 increased $\$ 41.9$ million over the prior year comparable period, primarily because of higher revenue and gross margin described above and lower interest expense, partially offset by additional professional fees, increased stock compensation expense, acquisition-related expenses in connection with the Taylor Brands, LLC, Crimson Trace Corporation, and Ultimate Survival Technologies, Inc. acquisitions, and higher profit sharing expense. Net income per share was negatively impacted by $\$ 0.16$ as a result of acquisition-related expenses associated with the acquisitions noted above.

## Liquidity and Capital Resources

Our principal cash requirements are to (1) finance the growth of our operations, including working capital and capital expenditures, (2) fund any potential acquisitions, and (3) service our existing debt. Capital expenditures in fiscal 2017 primarily related to enhancements to manufacturing flexibility, tooling for new product offerings, and various information technology projects, including the implementation of SAP at our Columbia, Missouri location.

The following table sets forth certain cash flow information for the nine months ended January 31, 2017 and 2016 (dollars in thousands):

|  | 2017 |  | 2016 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating activities | \$ | 109,524 | \$ | 73,743 | \$ | 35,781 | 48.5\% |
| Investing activities |  | $(237,702)$ |  | $(18,842)$ |  | $(218,860)$ | -1,161.6\% |
| Financing activities |  | $(8,848)$ |  | 8,097 |  | $(16,945)$ | -209.3\% |
| Total cash flow | \$ | $(137,026)$ | \$ | 62,998 | \$ | $(200,024)$ | (317.5)\% |

## Operating Activities

On an annual basis, operating activities generally represent the principal source of our cash flow.
For the nine months ended January 31, 2017, we generated $\$ 109.5$ million in cash from operating activities compared with $\$ 73.7$ million for the three months ended January 31, 2016. Cash generated by operating activities for the nine months ended January 31, 2017 was favorably impacted by net income of $\$ 137.4$ million before depreciation and amortization, partially offset by $\$ 18.5$ million of increased inventory because of our inventory build in preparation for our trade show season that typically results in increased orders for our products, $\$ 3.8$ million of increased accounts receivable because of timing of inventory shipments, $\$ 2.1$ million of reduced accrued income taxes because of the timing of estimated federal income tax payments, $\$ 1.6$ million of reduced accrued profit sharing because the profit sharing payout was made during the nine months ended January 31, 2017, and $\$ 1.2$ million of lower accrued payroll and incentives because the fiscal 2016 management incentive bonuses were paid during the nine months ended January 31, 2017. Inventory levels could continue to rise over the next quarter, however, because we may not see those typical increased orders during the trade show season. In looking at the two month period of December and January, total adjusted NICS declined approximately $20 \%$ from the one year earlier results with handguns decreasing by $29 \%$. As reflected in NICS, firearm retailers indicated a softer retail environment in January, potentially as a result of reduced political pressures on firearm laws and regulations. Although difficult to forecast, a soft retail environment in firearms could continue for several months. Given those possible market conditions, after the end of the quarter we began to take actions intended to match our firearms manufacturing output with the potentially softer demand environment, including reducing our reliance on outsourcing, although such reductions cannot occur rapidly enough to prevent some build up in inventory.

## Investing Activities

Cash used in investing activities increased $\$ 218.9$ million, primarily as a result of $\$ 211.1$ million of payments to acquire substantially all of the net assets of Taylor Brands, LLC, all of the issued and outstanding stock of Crimson Trace Corporation, and substantially all of the net assets of Ultimate Survival Technologies, Inc. We also recorded capital expenditures of $\$ 29.0$ million during the nine months ended January 31, 2017, an increase of $\$ 6.0$ million over the prior year comparable period. We currently expect to spend approximately $\$ 40.0$ million on capital expenditures in fiscal 2017, an increase of approximately $\$ 10.5$ million over the $\$ 29.5$ million spent in fiscal 2016. As noted above, major capital expenditures in fiscal 2017 primarily relate to enhancements to manufacturing flexibility, tooling for new product offerings, and various information technology projects, including the completed implementation of SAP, an enterprise resource planning system, at our Columbia, Missouri location.

## Financing Activities

Cash used in financing activities was $\$ 8.8$ million for the nine months ended January 31, 2017 compared with cash provided by financing activities of $\$ 8.1$ million for the nine months ended January 31, 2016. Cash used in financing activities during the nine months ended January 31, 2017 was primarily a result of principal payments on our Term Loan and payment of employee withholding tax related to restricted stock units. During the nine months ended January 31, 2016, we had $\$ 105.0$ million of borrowings on our Term Loan that was used to retire the entire $\$ 100.0$ million of the then-outstanding principal balance of $5.875 \%$ Senior Notes as well as incurring $\$ 1.0$ million of debt issuance costs related to the Credit Agreement as discussed below.

On October 27, 2016, we entered into a second amendment to our existing credit agreement with our lenders to expand our unsecured Revolving Line to $\$ 350.0$ million with an option to increase the credit commitment for an additional $\$ 150.0$ million and extended the maturity of the Revolving Line to October 27, 2021. We had no borrowings on our Revolving Line as of January 31, 2017. Other than the changes described in the amendment, we otherwise remain subject to the terms of the Credit Agreement, as amended to date. We incurred $\$ 525,000$ in debt issuance costs related to this amendment.

On June 15, 2015, we entered into the Credit Agreement, which provides for a $\$ 175.0$ million Revolving Line and a $\$ 105.0$ million Term Loan, which both mature on June 15, 2020, except for our Revolving Line that was amended as mentioned above. We had $\$ 95.6$ million outstanding on our Term Loan as of January 31, 2017. See Note 5 - Notes Payable in the notes to the condensed consolidated financial statements for additional information regarding our credit facility. Additional proceeds under the credit facility are expected to be used for general corporate purposes and acquisitions.

The Credit Agreement contains financial covenants relating to maintaining maximum leverage and minimum debt service coverage. The 5.000\% Senior Notes Indenture contains a financial covenant relating to times interest earned. We were in compliance with all debt covenants as of January 31, 2017.

During fiscal 2016, we entered into an interest rate swap agreement, which expires on June 15, 2020, covering all of our floating rate debt under the Term Loan. The fair value of the interest rate swap was $\$ 641,000$ as of January 31, 2017. This swap, when combined with the applicable margin based on our consolidated leverage ratio as of July 31, 2016, effectively fixed our interest rate on the Term Loan, which is subject to change based on changes in our consolidated leverage ratio. As of January 31, 2017, our interest rate on the Term Loan was $3.06 \%$. We do not expect the interest rate swap to have any material effect on earnings within the next 12 months.

During fiscal 2016, our board of directors authorized the repurchase of up to $\$ 50.0$ million of our common stock, subject to certain conditions, in the open market or in privately negotiated transactions until June 23, 2017. As of January 31, 2017, we made no purchases under this stock repurchase program.

Our future capital requirements will depend on many factors, including net sales, the timing and extent of spending to support product development efforts, the expansion of sales and marketing activities, the timing of introductions of new products and enhancements to existing products, the costs to ensure access to adequate manufacturing capacity, and any acquisitions or strategic investments that we may determine to make. Further equity or debt financing may not be available to us on acceptable terms or at all. If sufficient funds are not available or are not available on acceptable terms, our ability to take advantage of unexpected business opportunities or to respond to competitive pressures could be limited or severely constrained.

As of January 31, 2017, we had $\$ 54.3$ million in cash and cash equivalents on hand. Based upon our current working capital position, current operating plans, and expected business conditions, we believe that our existing capital resources and credit facilities will be adequate to fund our operations, including our outstanding debt and other commitments, for the next 12 months.

## Other Matters

## Critical Accounting Policies

The preparation of condensed consolidated financial statements in conformity with GAAP requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting periods. Significant accounting policies are disclosed in Note 2 of the Notes to the Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended April 30, 2016. The most significant areas involving our judgments and estimates are described in the Management's Discussion and Analysis of Financial Conditions and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended April 30, 2016, to which there have been no material changes. Actual results could differ from estimates made.

## Recent Accounting Pronouncements

The nature and impact of recent accounting pronouncements, if any, is discussed in Note 2 to our condensed consolidated financial statements included elsewhere in this report, which is incorporated herein by reference.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

During the period ended January 31, 2017, we did not enter into or transact any forward option contracts nor did we have any forward contracts outstanding. We enter into derivative financial instruments, such as interest rate swaps, in order to mitigate our interest rate risk associated with our variable rate debt. We may be exposed to credit and market risks, including, but not limited to, the failure of any counterparty to perform under the terms of the derivative contract or the adverse effect on the value of the financial instrument resulting from a change in interest rates. As of January 31, 2017, we have an interest rate swap agreement outstanding, which matures on June 15, 2020 and hedges the variable interest on our Term Loan. The outstanding balance of the Term Loan was $\$ 95.6$ million, and the aggregate net fair value of the interest rate swap was $\$ 641,000$ as of January 31, 2017. The fair value of this interest rate swap agreement is dependent upon existing market interest rates and swap spreads. We do not anticipate future changes in interest rates to have a material impact on our consolidated financial statements. As of January 31, 2017, the effective interest rate of our Term Loan was 3.06\%.

## Item 4. Controls and Procedures

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, or the Exchange Act). Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of January 31, 2017, our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) were effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act was recorded, processed, summarized, and reported within the time periods specified in SEC rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

Based on this evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of January 31, 2017, our disclosure controls and procedures were effective at a reasonable assurance level in that they were reasonably designed to ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act (i) is recorded, processed, summarized, and reported within the time periods specified in the rules and forms of the SEC, and (ii) is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

During the third quarter of fiscal 2017, we had a change in our internal control over financial reporting that occurred as a result of our implementation of a new ERP system at our Columbia, Missouri facility that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting at this facility. During the third quarter, our new ERP system replaced the legacy system at our Columbia, Missouri facility in which a significant portion of the Outdoor Products \& Accessories segment business transactions originate, are processed and recorded. Our new ERP system at this facility is intended to provide us with enhanced transactional processing and management tools compared to our legacy system and is intended to enhance internal controls over financial reporting. We believe that our new ERP system at this facility will facilitate better transactional reporting and oversight, enhance our internal control over financial reporting, and function as an important component of our disclosure controls and procedures. Other than the implementation of a new ERP system at our Columbia, Missouri facility, there was no change in our internal control over financial reporting during the period covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II — OTHER INFORMATION

## Item 1. Legal Proceedings

The nature of legal proceedings against us is discussed in Note 10 to our condensed consolidated financial statements included elsewhere in this report, which is incorporated herein by reference.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

During fiscal 2016, our board of directors authorized the repurchase of up to $\$ 50.0$ million of our common stock, subject to certain conditions, in the open market or in privately negotiated transactions until June 23, 2017. As of January 31, 2017, we have made no purchases under this stock repurchase program.

## Item 6. Exhibits

The exhibits listed on the Index to Exhibits (following the signatures section of this Quarterly Report on Form 10-Q) are included herewith or incorporated herein by reference.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: March 2, 2017

Date: March 2, 2017

AMERICAN OUTDOOR BRANDS CORPORATION, a Nevada corporation

By: /s/P. James Debney
P. James Debney

President and Chief Executive Officer
By: /s/ Jeffrey D. Buchanan
Jeffrey D. Buchanan
Executive Vice President,
Chief Financial Officer, Chief Administrative Officer, and Treasurer
101.SCH XBRL Taxonomy Extension Schema Document
101.CAL XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF XBRL Taxonomy Extension Definition Linkbase Document
101.LAB XBRL Taxonomy Extension Label Linkbase Document
101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

BARBARA K. CEGAVSKE
Secretary of State
202 North Carson Streot Carson City, Novada 89701-4201
(775) 684-5708

Website: www.rivsos.gov

## Certificate to Accompany Restated Articles or <br> Amended and Restated Articles (PURSUANTTO NRS)

USE BLACK BNK ONLY . DO NOT NOHELOAT
This Form is te Accompany Restated Articles or Amended and Restated Articles of incorporation (Pursuant to NRS 78.403, 82.371, 86.221, 87A, 88.355 or 88A.250)
(This form is also to be used to accompany Restated Articles or Amended and Restated Articies for Limited-Liability Companies, Certificates of Limited Partnership, Limited-Llability Limited Partnerships and Business Trusts)

1. Name of Nevada entity as last recorded in this office:

## Smith \& Wesson Holding Corporation

2. The articles are: (mark only one box) $\qquad$ Restated

【 Amended and Restated
Please entitile your attached articies "Restated" or "Amended and Restated," accordingly.
3. Indicate what changos have been made by checking the appropriate box:*No amendments; articies are restated only and are signed by an officer of the corporation who has been authorized to execute the certificate by resolution of the board of directors adopted on: The certificate correctly sets forth the text of the articles or centificate as amended to the date of the certificate.
Tho entity name has been amended.The registered agent has been changed. (attach Certificate of Acceptance from new registered agont)The purpose of the entity has been amended.The authorized shares have boen amended.The directors, managers or general partners have been amended.IRS tax language has been added.Articles have been added.Articles have been deleted.Other. The articles or certificate have been amended as follows: (provide articie numbers, if avaliable)

| 4. Effective date and time of filing: (optional) | Date: | January 1, 2017 | Time: | m |
| :---: | :---: | :---: | :---: | :---: |
|  |  | must not be later | ather | (ificate is fled) |

-This form is to accompany Restated Articles or Amended and Restated Articles which contain newly altered or amended artides. The Restated Articies must contain all of the requirements as set forth in the statutes for amending or altering the arficies for certicates.
IMPORTANT: Failura to include any of the above information and submit with the proper fees may cause this fliting to be rejected.
This form must be accompaniod by eppropitste foes. PHX 33 rezz70evt

# SECOND AMENDED AND RESTATED 

ARTICLES OF INCORPORATION
OF

## AMERICAN OUTDOOR BRANDS CORPORATION

## ARTICLE I

NAME

The name of the corporation (which is hereinafter referred to as the "Corporation") is American Outdoor Brands Corporation.

## ARTICLE II <br> PERIOD OF DURATION

The Corporation shall continue in existence perpetually unless sooner dissolved and in accordance with the law.

## ARTICLE III

## PURPOSE

The purpose of the Corporation shall be to engage in any lawful act or activity for which corporations may be organized and incorporated under the laws of the state of Nevada.

## ARTICLE IV

## AUTHORIZED SHARES

SECTION 4.1.The Corporation shall be authorized to issue $120,000,000$ shares of capital stock, of which $100,000,000$ shares shall be shares of Common Stock, $\$ 0.001$ par value ("Common Stock"), and 20,000,000 shares shall be shares of Preferred Stock, $\$ 0,001$ par value ("Preferred Stock").

SECTION 4.2. Shares of Preferred Stock may be issued from time to time in one or more classes or series. The Board of Directors of the Corporation (the "Board of Directors") is hereby authorized to fix by resolution or resolutions the classes, series, and number of each class or series of stock as provided in Nevada Revised Statutes ("NRS") 78.195, 78.1955, and 78.196, as well as prescribe the voting powers, if any, designations, powers, preferences, and the relative, participating, optional, or other rights, if any, and the qualifications, limitations, or restrictions thereof, of any unissued class or series of Preferred Stock; to fix the number of shares constituting such class or series; and to increase or decrease the number of shares of any such class or series, but not below the number of shares thereof then outstanding.

SECTION 4.3.Except as otherwise provided by law or by the resolution or resolutions adopted by the Board of Directors designating the powers, designations, preferences, limitations, restrictions, and relative rights of any Preferred Stock, the Common Stock shall have the exclusive right to vote for the election of directors and for all other purposes. Each share of Common Stock shall entitle the holder thereof to one vote on all matters on which stockholders are entitled generally to vote, and the holders of Common Stock shall vote together as a single class.

SECTION 5.1.The directors are hereby granted the authority to do any act on behalf of the Corporation as may be allowed by law.
SECTION 5.2.Except as otherwise provided by the resolution or resolutions adopted by the Board of Directors designating the powers, designations, preferences, limitations, restrictions, and relative rights of any Preferred Stock, the number of directors of the Corporation shall be fixed as set forth in the bylaws of the Corporation, and may be increased or decreased from time to time, by resolution of the Board of Directors.

SECTION 5.3.Directors shall hold office for a term of one year and until their respective successors are elected and qualified.
SECTION 5.4.Except as otherwise provided by the resolution or resolutions adopted by the Board of Directors designating the powers, designations, preferences, limitations, restrictions, and relative rights of any Preferred Stock, newly created directorships resulting from any increase in the authorized number of directors or any vacancies in the Board of Directors resulting from death, resignation, retirement, disqualification, removal from office, or other cause shall be filled solely by the affirmative vote of a majority of the remaining directors then in office, even though less than a quorum of the Board of Directors, or by the sole remaining director. Any director so chosen shall hold office until his or her successor shall be elected and qualified and, if the Board of Directors at such time is classified, until the next election of the class for which such director shall have been chosen. No decrease in the number of directors shall shorten the term of any incumbent director.

## ARTICLE VI

## ADOPTION AND AMENDMENT OF BYLAWS

The bylaws of the Corporation shall be adopted by the Board of Directors. The power to alter, amend, or repeal the bylaws or adopt new bylaws shall be vested in the board of directors, but the stockholders of the Corporation may also alter, amend, or repeal the bylaws or adopt new bylaws. The bylaws may contain any provisions for the regulation or management of the affairs of the Corporation not inconsistent with the laws of the state of Nevada now or hereafter existing.

## ARTICLE VII

## AMENDMENTS

The Corporation reserves the right to amend, alter, change, or repeal all or any portion of the provisions contained in these articles of incorporation from time to time in accordance with the laws of the state of Nevada, and all rights conferred on stockholders herein are granted subject to this reservation.

## ARTICLE VIII

## LIMITATION ON LIABILITY

Unless otherwise provided by law, a director or officer is not individually liable to the Corporation or its stockholders or creditors for any damages as a result of any act or failure to act in his individual capacity as a director or officer unless it is proven that his act or failure to act constituted a breach of his fiduciary duties as a director or officer and his breach of those duties involved intentional misconduct, fraud, or a knowing violation of law.

## ARTICLE IX

## ELECTION REGARDING NRS 78.378-78.3793 and 78.411-78.444

This Corporation shall NOT be governed by nor shall the provisions of NRS 78.378 through and including 78.3793 and NRS 78.411 through and including 78.444 in any way whatsoever affect the management, operation or be applied in this Corporation. This Article may only be amended by a vote of not less than $90 \%$ of the then issued and outstanding shares of the Corporation. A quorum of outstanding shares for voting on an Amendment to this Article shall not be met unless $95 \%$ or more of the issued and outstanding shares are present at a properly called and noticed meeting of the Stockholders. The supermajority set forth in this Article only applies to any attempted amendment to this Article.

BARBARA K. CEGAVSKE
Secretary of State
202 North Carson Stroot
Carson City, Novada 89701-4201
(775) 684-5708

Websito: www.nvsos.gov

## Certificate of Amendment <br> (PURSUANT TO NRS 78.385 AND 78.390)

USE BLACK INX ONLY - DO NOT HEGHLIGHT

## Certificate of Amendment to Articles of Incorporation

For Nevada Profit Corporations
(Pursuant to NRS 78.385 and 78.390 - After Issuance of Stock)

1. Name of corporation:

Smith \& Wesson Holding Corporation
2. The articles have been amended as follows: (provide article numbers, if available)

Article I has been amended and restated in its entirety.
3. The vote by which the stockholders holding shares in the corporation entiting them to exercise at least a majority of the voting power, or such greater proportion of the voting power as may be required in the case of a vote by classes or series, or as may be required by the provisions of the articles of incorporation* have voted in favor of the amendment is: $78.50 \%$
4. Effective date and time of filing: (optional) Date: January 1.2017 Time: 12:01 a.m.
(must not be fater than 90 days afler the certificate is flied)
5. Signature: (required)


Signature of Officer
*if any profosed amendment would alter or change any preference or any relative or other right given to any class or series of outstanding shares, then the amendment must be approved by the vote, in addition to the affirmative voto otherwise required, of the holders of shares representing a majority of the voting power of each class or series affected by the amendment regarcless to limitations or restrictions on the voting power thereof.

IMPORTANT: Failure to include any of the above information and subrit with the proper fees may cause this filing to bo rojected. This form must be accompaniad by approprlata foes. PHX 331822708 F 7

## NEVADA STATE BUSINESS LICENSE

## AMERICAN OUTDOOR BRANDS CORPORATION

Nevada Business Identification \# NV19911029868
Expiration Date: June 30, 2017

In accordance with Title 7 of Nevada Revised Statutes, pursuant to proper application duly filed and payment of appropriate prescribed fees, the above named is hereby granted a Nevada State Business License for business activities conducted within the State of Nevada.

Valid until the expiration date listed unless suspended, revoked or cancelled in accordance with the provisions in Nevada Revised Statutes. License is not transferable and is not in lieu of any local business license, permit or registration


IN WITNESS WHEREOF, I have hereunto set my hand and affixed the Great Seal of State, at my office on December 23, 2016


You may verify this license at www.nvsos.gov under the Nevada Business Search.

License must be cancelled on or before its expiration date if business activity ceases. Failure to do so will result in late fees or penalties which by law cannot be waived.

## CERTIFICATION

## I, P. James Debney, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of American Outdoor Brands Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: /s/ P. James Debney
P. James Debney

President and Chief Executive Officer

## CERTIFICATION

I, Jeffrey D. Buchanan, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of American Outdoor Brands Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: $\frac{\text { /s/ Jeffrey D. Buchanan }}{\text { Jeffrey D. Buchanan }}$
Executive Vice President, Chief Financial Officer, Chief
Administrative Officer, and Treasurer

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of American Outdoor Brands Corporation (the "Company") for the quarterly period ended January 31, 2017 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, P. James Debney, President and Chief Executive Officer of the Company, certify, to the best of my knowledge and belief, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:
(i) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. $78 \mathrm{~m}(\mathrm{a})$ or 78o(d)); and
(ii) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

By: /s/ P. James Debney
P. James Debney

President and Chief Executive Officer

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of American Outdoor Brands Corporation (the "Company") for the quarterly period ended January 31, 2017 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Jeffrey D. Buchanan, Chief Financial Officer of the Company, certify, to the best of my knowledge and belief, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002 , that:
(i) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. $78 \mathrm{~m}(\mathrm{a})$ or 78o(d)); and
(ii) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

By: /s/ Jeffrey D. Buchanan

Jeffrey D. Buchanan

Executive Vice President, Chief Financial Officer, Chief Administrative Officer, and Treasurer

