# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## FORM 8-K

CURRENT REPORT<br>Pursuant to Section 13 or 15(d) of the<br>Securities Exchange Act of 1934<br>March 2, 2017<br>Date of Report (Date of earliest event reported)

# American Outdoor Brands Corporation 

(Exact Name of Registrant as Specified in Charter)

## Nevada

(State or Other Jurisdiction of Incorporation)

001-31552
(Commission
File Number)
(800) 331-0852
(Registrant's telephone number, including area code)

2100 Roosevelt Avenue<br>Springfield, Massachusetts<br>01104<br>(Address of Principal Executive Offices) (Zip Code)

87-0543688
(IRS Employer
Identification No.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition.

We are furnishing the disclosure in this Item 2.02 in connection with the disclosure of information in the form of the textual information from a press release released on March 2, 2017.

The information in this Item 2.02 (including the exhibit) is furnished pursuant to Item 2.02 and shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section.

We do not have, and expressly disclaim, any obligation to release publicly any updates or any changes in our expectations or any change in events, conditions, or circumstances on which any forward-looking statement is based.

The text included with this Current Report on Form 8-K is available on our website located at www.aob.com, although we reserve the right to discontinue that availability at any time.

## Item 9.01. Financial Statements and Exhibits

(a) Financial Statements of Business Acquired.

Not applicable.
(b) Pro Forma Financial Information.

Not applicable.
(c) Shell Company Transactions.

Not applicable
(d) Exhibits.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## AMERICAN OUTDOOR BRANDS CORPORATION

By: /s/ Jeffrey D. Buchanan
Jeffrey D. Buchanan
Executive Vice President, Chief Financial Officer,
Chief Administrative Officer, and Treasurer
99.1 Press release from American Outdoor Brands Corporation, dated March 2, 2017, entitled "American Outdoor Brands Corporation Reports Third Quarter Fiscal 2017 Financial Results"

Contact: Liz Sharp, VP Investor Relations
American Outdoor Brands Corporation
(413) 747-6284
lsharp@aob.com

## American Outdoor Brands Corporation Reports Third Quarter Fiscal 2017 Financial Results

- Third Quarter Net Sales of \$233.5 Million, up 10.8\% Year-Over-Year
- Third Quarter GAAP Net Income per Diluted Share of \$0.57
- Third Quarter Non-GAAP Net Income per Diluted Share of \$0.66

SPRINGFIELD, Mass., March 2, 2017 - American Outdoor Brands Corporation (NASDAQ Global Select: AOBC), one of the world's leading providers of firearms and quality products for the shooting, hunting, and rugged outdoor enthusiast, today announced financial results for the third quarter of fiscal 2017, ended January 31, 2017.

## Third Quarter Fiscal 2017 Financial Highlights

- Quarterly net sales were $\$ 233.5$ million compared with $\$ 210.8$ million for the third quarter last year, an increase of $10.8 \%$.
- Gross margin for the quarter was $42.5 \%$ compared with $41.1 \%$ for the third quarter last year.
- Quarterly GAAP net income was $\$ 32.5$ million, or $\$ 0.57$ per diluted share, compared with $\$ 31.4$ million, or $\$ 0.56$ per diluted share, for the comparable quarter last year.
- Quarterly non-GAAP net income was $\$ 37.6$ million, or $\$ 0.66$ per diluted share, compared with $\$ 33.2$ million, or $\$ 0.59$ per diluted share, for the comparable quarter last year. GAAP to non-GAAP adjustments in net income exclude a number of acquisition-related costs, including amortization, one-time transaction costs, inventory valuation adjustments, and a one-time holding company rebranding expense. For a detailed reconciliation, see the schedules that follow in this release.
- Quarterly non-GAAP Adjusted EBITDAS was $\$ 67.6$ million, or $28.9 \%$ of net sales, compared with $\$ 61.5$ million, or $29.2 \%$ of net sales, for the comparable quarter last year.
- The company completed the acquisition of substantially all of the assets of Ultimate Survival Technologies, Inc. ("UST"), a provider of highquality survival and camping products, for $\$ 33.0$ million in cash and up to $\$ 2.0$ million, due over two years, contingent upon the financial performance of the acquired business. UST is included in the company's Outdoor Products \& Accessories segment.

James Debney, American Outdoor Brands Corporation President and Chief Executive Officer, said, "Today we are pleased to report our third quarter results, which include a strategic acquisition in the rugged outdoor space, several new product introductions, revenue growth that was on target, and profitability that exceeded the high-end of our guidance range. Toward the end of the quarter, consumer firearm purchasing began to cool - a trend that underscores the importance of remaining focused on our strategy to continue growing and balancing our business across the shooting, hunting, and rugged outdoor enthusiast markets. In our Firearms segment, we attended the SHOT Show in January where we launched our next generation, full size M\&P M2.0 pistol, significantly strengthening our growing
family of innovative polymer pistols. Higher year-over-year revenue in the Outdoor Products \& Accessories segment was driven largely by our acquisitions of Taylor Brands, LLC, Crimson Trace Corporation, and UST, all of which occurred in the current fiscal year, combined with organic segment revenue growth of $4.8 \%$. During the quarter, we hired Brian Murphy, an industry veteran, who will focus on increasing our presence in the rugged outdoor recreation market, in areas such as camping, hiking and fishing - all of which resonate strongly with many of our core firearms consumers and retailers."
"Lastly, during the quarter, we successfully rebranded our holding company as American Outdoor Brands Corporation, a name that better represents our strategic direction as we explore markets outside of our core firearms business. Overall, we remain committed to creating long-term shareholder value by innovating, preserving and selectively acquiring strong brands that best meet the needs and lifestyles of our valued customers," concluded Debney.

Jeffrey D. Buchanan, Executive Vice President, Chief Financial Officer, and Chief Administrative Officer, said, "During our third quarter, strong November results more than offset late-quarter declines in both NICS background checks and firearm product shipments. That late quarter shift in consumer demand patterns has since carried forward into our fiscal fourth quarter. Accordingly, we have updated our full year guidance."
"Operating cash flow during the quarter was $\$ 48.2$ million and we invested $\$ 33.0$ million in acquisitions and paid off the $\$ 25$ million outstanding on our line of credit. We ended the quarter with cash of $\$ 54.3$ million, outstanding long-term debt of $\$ 170.6$ million, and no borrowings on our $\$ 350$ million banking line of credit, which is expandable to $\$ 500$ million. Our strong balance sheet provides us with opportunities to activate our unused $\$ 50$ million stock buyback authorization, and to further diversify our company by investing in our future - both organically and through highly selective, strategic acquisitions," concluded Buchanan.

## Financial Outlook

## AMERICAN OUTDOOR BRANDS CORPORATION NET SALES AND EARNINGS PER SHARE GUIDANCE, INCLUDING GAAP TO NON-GAAP RECONCILIATION (Unaudited)

|  | Range for the Three Months Ending April 30, 2017 |  |  |  | Range for the Year Ending April 30, 2017 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales (in thousands) | \$ | 200,000 | \$ | 220,000 | \$ | 874,000 | \$ | 894,000 |
| GAAP income per share - diluted | \$ | 0.26 | \$ | 0.36 | \$ | 2.01 | \$ | 2.11 |
| Acquisition-related costs |  | - |  | - |  | 0.07 |  | 0.07 |
| Amortization of acquired intangible assets |  | 0.09 |  | 0.09 |  | 0.31 |  | 0.31 |
| Corporate rebranding expense |  | - |  | - |  | 0.01 |  | 0.01 |
| Fair value inventory step-up and backlog expense |  | - |  | - |  | 0.08 |  | 0.08 |
| Transition costs |  | 0.01 |  | 0.01 |  | 0.01 |  | 0.01 |
| Tax effect of non-GAAP adjustments |  | (0.04) |  | (0.04) |  | (0.16) |  | (0.16) |
| Non-GAAP income per share - diluted | \$ | 0.32 | \$ | 0.42 | \$ | 2.33 | \$ | 2.43 |

## Conference Call and Webcast

The company will host a conference call and webcast today, March 2, 2017, to discuss its third quarter fiscal 2017 financial and operational results. Speakers on the conference call will include James Debney, President and Chief Executive Officer, and Jeffrey D. Buchanan, Executive Vice President, Chief Financial Officer, and Chief Administrative Officer. The conference call may include forward-looking statements. The conference call and webcast will begin at 5:00 p.m. Eastern Time (2:00 p.m. Pacific Time). Those interested in listening to the conference call via telephone may call directly at (844) 309-6568 and reference conference code 73634765 . No RSVP is necessary. The conference call audio webcast can also be accessed live and for replay on the company's website at www.aob.com, under the Investor Relations section. The company will maintain an audio replay of this conference call on its website for a period of time after the call. No other audio replay will be available.

## Reconciliation of U.S. GAAP to Non-GAAP Financial Measures

In this press release, certain non-GAAP financial measures, including "non-GAAP net income," "Adjusted EBITDAS," and "free cash flow" are presented. From time-to-time, the company considers and uses these supplemental measures of operating performance in order to provide the reader with an improved understanding of underlying performance trends. The company believes it is useful for itself and the reader to review, as applicable, both (1) GAAP measures that include (i) amortization of acquired intangible assets, (ii) accessories transition costs, (iii) discontinued operations, (iv) DOJ and SEC costs including insurance recovery costs, (v) acquisition-related costs, (vi) fair value inventory step-up and backlog expense, (vii) bond premium paid, (viii) debt extinguishment costs, (ix) the tax effect of non-GAAP adjustments, (x) net cash provided by operating activities, (xi) net cash used in investing activities, (xii) acquisition of businesses, net of cash acquired, (xiii) receipts from note receivable, (xiv) interest expense (xv) income tax expense, (xvi) depreciation and amortization, (xvii) corporate rebranding expenses, and (xviii) stock-based compensation expense; and (2) the non-GAAP measures that exclude such information. The company presents these non-GAAP measures because it considers them an important supplemental measure of its performance. The company's definition of these adjusted financial measures may differ from similarly named measures used by others. The company believes these measures facilitate operating performance comparisons from period to period by eliminating potential differences caused by the existence and timing of certain expense items that would not otherwise be apparent on a GAAP basis. These non-GAAP measures have limitations as an analytical tool and should not be considered in isolation or as a substitute for the company's GAAP measures. The principal limitations of these measures are that they do not reflect the company's actual expenses and may thus have the effect of inflating its financial measures on a GAAP basis.

## About American Outdoor Brands Corporation

American Outdoor Brands Corporation (NASDAQ Global Select: AOBC) is a provider of quality products for shooting, hunting, and rugged outdoor enthusiasts in the global consumer and professional markets. The Company reports two segments: Firearms and Outdoor Products \& Accessories. Firearms manufactures handgun and long gun products sold under the Smith \& Wesson ${ }^{\circledR}, \mathrm{M} \& \mathrm{P}^{\circledR}$, and Thompson/Center Arms ${ }^{\mathrm{TM}}$ brands as well as provides forging, machining, and precision plastic injection molding services. Outdoor Products \& Accessories provides shooting, hunting, and outdoor accessories, including reloading, gunsmithing, and gun cleaning supplies, tree saws, vault accessories, knives, laser sighting systems, tactical lighting products, and survival and camping equipment. Brands in Outdoor Products \& Accessories include Smith \& Wesson ${ }^{\circledR}$, M\& ${ }^{\circledR}$, Thompson/Center Arms ${ }^{\text {TM }}$, Crimson Trace ${ }^{\circledR}$, Caldwell ${ }^{\circledR}$ Shooting Supplies, Wheeler ${ }^{\circledR}$ Engineering, Tipton ${ }^{\circledR}$ Gun Cleaning Supplies, Frankford Arsenal ${ }^{\circledR}$ Reloading Tools, Lockdown ${ }^{\circledR}$ Vault Accessories, Hooyman ${ }^{\circledR}$ Premium Tree Saws, BOG POD ${ }^{\circledR}$, Golden Rod ${ }^{\circledR}$ Moisture Control, Schrade ${ }^{\circledR}$, Old Timer ${ }^{\circledR}$, Uncle Henry ${ }^{\circledR}$, UST ${ }^{\circledR}$, and Imperial ${ }^{\text {TM }}$. For more information on American Outdoor Brands Corporation, call (844) 363-5386 or log on to www.aob.com.

## Safe Harbor Statement

Certain statements contained in this press release may be deemed to be forward-looking statements under federal securities laws, and we intend that such forward-looking statements be subject to the safe-harbor created thereby. Such forward-looking statements include our belief that toward the end of the year, consumer firearm purchasing began to cool; our belief that such trend underscores the importance of remaining focused on our strategy to continue growing and balancing our business across the shooting, hunting, and rugged outdoor enthusiast market; our belief that the launch of our next generation, full size M\&P M2.0 pistol significantly strengthens our growing family of innovative polymer pistols; our belief that higher year-over-year revenue in the Outdoor Products \& Accessories segment was driven largely by our acquisitions of Taylor Brands, LLC, Crimson Trace Corporation, and UST, all of which occurred in the current fiscal year, combined with organic segment revenue growth; our plans to have Brian Murphy focus on increasing our presence in the rugged outdoor recreation markets, in areas such as camping, hiking, and fishing - all of which resonate strongly with many of our core firearms consumers and retailers; our belief that we successfully rebranded our holding company as American Outdoor Brands Corporation, a name that we think better represents our strategic direction as we explore markets outside of our core firearms business; our commitment to creating long-term
shareholder value by innovating, preserving, and selectively acquiring strong brands that best meet the needs and lifestyles of our valued customers; our belief that our strong balance sheet provides us with opportunities to activate our unused, $\$ 50$ million stock buyback authorization, and to further diversify our company by investing in our future - both organically and through highly selective, strategic acquisitions; and our expectations for net sales, GAAP income per diluted share, acquisition-related costs, amortization of acquired intangible assets, fair value inventory step-up and backlog expense, tax effect of non-GAAP adjustments, and non-GAAP income per diluted share for the fourth quarter of fiscal 2017 and for fiscal 2017. We caution that these statements are qualified by important factors that could cause actual results to differ materially from those reflected by such forward-looking statements. Such factors include the demand for our products; the costs and ultimate conclusion of certain legal matters; the state of the U.S. economy in general and the firearm industry in particular; general economic conditions and consumer spending patterns; the potential for increased regulation of firearms and firearm-related products; speculation surrounding fears of terrorism and crime; our growth opportunities; our anticipated growth; our ability to increase demand for our products in various markets, including consumer, law enforcement, and military channels, domestically and internationally; the position of our hunting products in the consumer discretionary marketplace and distribution channel; our penetration rates in new and existing markets; our strategies; our ability to introduce new products; the success of new products; our ability to expand our markets; our ability to integrate acquired businesses in a successful manner; the general growth of our outdoor products and accessories business; the potential for cancellation of orders from our backlog; and other risks detailed from time to time in our reports filed with the SEC, including our Annual Report on Form 10-K for the fiscal year ended April 30, 2016.

## AMERICAN OUTDOOR BRANDS CORPORATION AND SUBSIDIARIES

 CONDENSED CONSOLIDATED STATEMENTS OF INCOME(Unaudited)

|  | For the Three Months Ended |  |  |  | For the Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 |  | January 31, 2016 |  | January 31, 2017 |  | January 31, 2016 |  |
|  | (In thousands, except per share data) |  |  |  |  |  |  |  |
| Net sales | \$ | 233,523 | \$ | 210,786 | \$ | 674,002 | \$ | 501,791 |
| Cost of sales |  | 134,212 |  | 124,128 |  | 389,517 |  | 300,048 |
| Gross profit |  | 99,311 |  | 86,658 |  | 284,485 |  | 201,743 |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Research and development |  | 2,764 |  | 2,521 |  | 7,614 |  | 7,612 |
| Selling and marketing |  | 15,052 |  | 11,505 |  | 36,773 |  | 33,260 |
| General and administrative |  | 31,286 |  | 22,484 |  | 85,210 |  | 59,124 |
| Total operating expenses |  | 49,102 |  | 36,510 |  | 129,597 |  | 99,996 |
| Operating income |  | 50,209 |  | 50,148 |  | 154,888 |  | 101,747 |
| Other expense, net: |  |  |  |  |  |  |  |  |
| Other expense, net |  | (8) |  | (5) |  | (37) |  | (17) |
| Interest expense, net |  | $(1,939)$ |  | $(2,079)$ |  | $(6,128)$ |  | $(11,575)$ |
| Total other expense, net |  | $(1,947)$ |  | $(2,084)$ |  | $(6,165)$ |  | $(11,592)$ |
| Income from operations before income taxes |  | 48,262 |  | 48,064 |  | 148,723 |  | 90,155 |
| Income tax expense |  | 15,809 |  | 16,630 |  | 48,562 |  | 31,844 |
| Net income |  | 32,453 |  | 31,434 |  | 100,161 |  | 58,311 |
| Net income per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.58 | \$ | 0.57 | \$ | 1.78 | \$ | 1.07 |
| Diluted | \$ | 0.57 | \$ | 0.56 | \$ | 1.75 | \$ | 1.05 |
| Weighted average number of common shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 56,342 |  | 54,857 |  | 56,208 |  | 54,508 |
| Diluted |  | 57,127 |  | 55,981 |  | 57,166 |  | 55,784 |

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## AMERICAN OUTDOOR BRANDS CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS <br> (Unaudited)

|  | As of |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 |  | April 30, 2016 |  |
|  | (In thousands, except par value and share data) |  |  |  |
| ASSETS |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 54,253 | \$ | 191,279 |
| Accounts receivable, net of allowance for doubtful accounts of \$564 on January 31, 2017 and |  |  |  | 57,792 |
| Inventories |  | 128,096 |  | 77,789 |
| Prepaid expenses and other current assets |  | 6,735 |  | 4,307 |
| Income tax receivable |  | 575 |  | 2,064 |
| Total current assets |  | 262,578 |  | 333,231 |
| Property, plant, and equipment, net |  | 151,645 |  | 135,405 |
| Intangibles, net |  | 147,045 |  | 62,924 |
| Goodwill |  | 168,829 |  | 76,357 |
| Other assets |  | 9,623 |  | 11,586 |
|  | \$ | 739,720 | \$ | 619,503 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Accounts payable | \$ | 55,578 | \$ | 45,513 |
| Accrued expenses |  | 35,412 |  | 28,447 |
| Accrued payroll and incentives |  | 19,066 |  | 18,784 |
| Accrued income taxes |  | 2,349 |  | 5,960 |
| Accrued profit sharing |  | 9,865 |  | 11,459 |
| Accrued warranty |  | 5,968 |  | 6,129 |
| Current portion of notes payable |  | 6,300 |  | 6,300 |
| Total current liabilities |  | 134,538 |  | 122,592 |
| Deferred income taxes |  | 21,212 |  | 12,161 |
| Notes payable, net of current portion |  | 161,990 |  | 166,564 |
| Other non-current liabilities |  | 9,685 |  | 10,370 |
| Total liabilities |  | 327,425 |  | 311,687 |
| Commitments and contingencies |  |  |  |  |
| Stockholders' equity: |  |  |  |  |
| Preferred stock, $\$ .001$ par value, 20,000,000 shares authorized, no shares issued or outstanding |  | - |  | - |
| Common stock, \$. 001 par value, 100,000,000 shares authorized, $71,918,857$ shares issued and $56,356,235$ shares outstanding on January 31, 2017 and 71,558,633 shares issued and 55,996,011 shares outstanding on April 30, 2016 |  | 72 |  | 72 |
| Additional paid-in capital |  | 242,586 |  | 239,505 |
| Retained earnings |  | 341,471 |  | 241,310 |
| Accumulated other comprehensive income/(loss) |  | 489 |  | (748) |
| Treasury stock, at cost (15,562,622 shares on January 31, 2017 and April 30, 2016) |  | $(172,323)$ |  | $(172,323)$ |
| Total stockholders' equity |  | 412,295 |  | 307,816 |
|  | \$ | 739,720 | \$ | 619,503 |

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## AMERICAN OUTDOOR BRANDS CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

|  | For the Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 |  | January 31, 2016 |  |
|  | (In thousands) |  |  |  |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 100,161 | \$ | 58,311 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 37,187 |  | 30,836 |
| Loss on sale/disposition of assets |  | 98 |  | 138 |
| Provision for losses on notes and accounts receivable |  | 179 |  | 2 |
| Deferred income taxes |  | $(12,300)$ |  | 244 |
| Stock-based compensation expense |  | 6,383 |  | 4,885 |
| Changes in operating assets and liabilities (net effect of acquisitions): |  |  |  |  |
| Accounts receivable |  | $(3,754)$ |  | $(34,536)$ |
| Inventories |  | $(18,451)$ |  | 1,244 |
| Prepaid expenses and other current assets |  | $(2,178)$ |  | 325 |
| Income taxes |  | $(2,095)$ |  | $(2,811)$ |
| Accounts payable |  | 2,393 |  | 2,931 |
| Accrued payroll and incentives |  | $(1,218)$ |  | 7,874 |
| Accrued profit sharing |  | $(1,594)$ |  | 1,710 |
| Accrued expenses |  | 5,004 |  | 4,044 |
| Accrued warranty |  | (262) |  | (248) |
| Other assets |  | 1,059 |  | (119) |
| Other non-current liabilities |  | $(1,088)$ |  | $(1,087)$ |
| Net cash provided by operating activities |  | 109,524 |  | 73,743 |
| Cash flows from investing activities: |  |  |  |  |
| Acquisition of businesses, net of cash acquired |  | $(211,069)$ |  | - |
| Refunds on machinery and equipment |  | 2,776 |  | 4,222 |
| Receipts from note receivable |  | 58 |  | 56 |
| Payments to acquire patents and software |  | (515) |  | (248) |
| Proceeds from sale of property and equipment |  | - |  | 61 |
| Payments to acquire property and equipment |  | $(28,952)$ |  | $(22,933)$ |
| Net cash used in investing activities |  | $(237,702)$ |  | $(18,842)$ |
| Cash flows from financing activities: |  |  |  |  |
| Proceeds from loans and notes payable |  | 50,000 |  | 105,000 |
| Cash paid for debt issuance costs |  | (525) |  | $(1,024)$ |
| Payments on capital lease obligation |  | (397) |  | (447) |
| Payments on notes payable |  | $(54,725)$ |  | $(103,150)$ |
| Proceeds from Economic Development Incentive Program |  | 101 |  | - |
| Proceeds from exercise of options to acquire common stock, including employee stock purchase plan |  | 1,141 |  | 6,668 |
| Payment of employee withholding tax related to restricted stock units |  | $(4,443)$ |  | $(2,073)$ |
| Excess tax benefit of stock-based compensation |  | - |  | 3,123 |
| Net cash (used in)/provided by financing activities |  | $(8,848)$ |  | 8,097 |
| Net increase/(decrease) in cash and cash equivalents |  | $(137,026)$ |  | 62,998 |
| Cash and cash equivalents, beginning of period |  | 191,279 |  | 42,222 |
| Cash and cash equivalents, end of period | \$ | 54,253 | \$ | 105,220 |
| Supplemental disclosure of cash flow information |  |  |  |  |
| Cash paid for: |  |  |  |  |
| Interest | \$ | 6,683 | \$ | 12,118 |
| Income taxes |  | 63,195 |  | 31,484 |

# RECONCILIATION OF GAAP FINANCIAL MEASURES TO NON-GAAP FINANCIAL MEASURES (Dollars in thousands, except per share data) (Unaudited) 

|  | For the Three Months Ended |  |  |  |  | For the Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 |  |  | January 31, 2016 |  | January 31, 2017 |  | January 31, 2016 |  |
|  |  | \$ | \% of Sales | \$ | \% of Sales | \$ | \% of Sales | \$ | \% of Sales |
| GAAP gross profit | \$ | \$ 99,311 | 42.5\% | $\overline{\$ 86,658}$ | 41.1\% | \$284,485 | 42.2\% | \$201,743 | 40.2\% |
| Fair value inventory step-up and backlog expense |  | 777 | 0.3\% | - | - | 4,601 | 0.7\% | - | - |
| Discontinued operations |  | - | - | - | - | - | - | 52 | 0.0\% |
| Non-GAAP gross profit |  | \$100,088 | 42.9\% | \$86,658 | 41.1\% | \$289,086 | 42.9\% | \$201,795 | 40.2\% |
| GAAP operating expenses |  | \$ 49,102 | 21.0\% | \$36,510 | 17.3\% | \$129,597 | 19.2\% | \$ 99,996 | 19.9\% |
| Amortization of acquired intangible assets |  | $(5,620)$ | -2.4\% | $(2,652)$ | -1.3\% | $(12,730)$ | -1.9\% | $(7,381)$ | -1.5\% |
| Accessories transition costs |  | (63) | 0.0\% | (10) | 0.0\% | (63) | 0.0\% | (161) | 0.0\% |
| Discontinued operations |  | (22) | 0.0\% | (21) | 0.0\% | (66) | 0.0\% | (65) | 0.0\% |
| DOJ/SEC costs including insurance recovery costs |  | - | - | (9) | - | - | - | 1,781 | 0.4\% |
| Corporate rebranding expenses |  | (525) | -0.2\% | - | - | (525) | -0.1\% | - | - |
| Acquisition-related costs |  | (629) | -0.3\% | (27) | 0.0\% | $(3,785)$ | -0.6\% | (27) | 0.0\% |
| Non-GAAP operating expenses |  | \$ 42,243 | 18.1\% | \$33,791 | 16.0\% | \$112,428 | 16.7\% | \$ 94,143 | 18.8\% |
| GAAP operating income |  | \$ 50,209 | 21.5\% | \$50,148 | 23.8\% | \$154,888 | 23.0\% | \$101,747 | 20.3\% |
| Fair value inventory step-up and backlog expense |  | 777 | 0.3\% | - | - | 4,601 | 0.7\% | - | - |
| Amortization of acquired intangible assets |  | 5,620 | 2.4\% | 2,652 | 1.3\% | 12,730 | 1.9\% | 7,381 | 1.5\% |
| Accessories transition costs |  | 63 | 0.0\% | 10 | 0.0\% | 63 | 0.0\% | 161 | 0.0\% |
| Discontinued operations |  | 22 | 0.0\% | 21 | 0.0\% | 66 | 0.0\% | 117 | 0.0\% |
| DOJ/SEC costs including insurance recovery costs |  | - | - | 9 | - | - | - | $(1,781)$ | -0.4\% |
| Corporate rebranding expenses |  | 525 | 0.2\% | - | - | 525 | 0.1\% | - | - |
| Acquisition-related costs |  | 629 | 0.3\% | 27 | - | 3,785 | 0.6\% | 27 | 0.0\% |
| Non-GAAP operating income |  | \$ 57,845 | 24.8\% | \$52,867 | 25.1\% | \$176,658 | 26.2\% | \$107,652 | 21.5\% |
| GAAP net income | \$ | \$ 32,453 | 13.9\% | \$31,434 | 14.9\% | \$100,162 | 14.9\% | \$ 58,311 | 11.6\% |
| Bond premium paid |  | - | - | - | - | - | - | 2,938 | 0.6\% |
| Fair value inventory step-up and backlog expense |  | 777 | 0.3\% | - | - | 4,601 | 0.7\% | - | - |
| Amortization of acquired intangible assets |  | 5,620 | 2.4\% | 2,652 | 1.3\% | 12,730 | 1.9\% | 7,381 | 1.5\% |
| Debt extinguishment costs |  | - | - | - | - | - | - | 1,723 | 0.3\% |
| Accessories transition costs |  | 63 | 0.0\% | 10 | 0.0\% | 63 | 0.0\% | 161 | 0.0\% |
| Discontinued operations |  | 22 | 0.0\% | 21 | 0.0\% | 66 | 0.0\% | 117 | 0.0\% |
| DOJ/SEC costs including insurance recovery costs |  | - | - | 9 | 0.0\% | - | - | $(1,781)$ | -0.4\% |
| Corporate rebranding expenses |  | 525 | 0.2\% | - | - | 525 | 0.1\% | - | - |
| Acquisition-related costs |  | 629 | 0.3\% | 27 | 0.0\% | 3,785 | 0.6\% | 27 | 0.0\% |
| Tax effect of non-GAAP adjustments |  | $(2,497)$ | -1.1\% | (941) | -0.4\% | $(7,119)$ | -1.1\% | $(3,889)$ | -0.8\% |
| Non-GAAP net income | \$ | \$ 37,592 | 16.1\% | \$33,212 | 15.8\% | \$114,813 | 17.0\% | \$ 64,988 | 13.0\% |
| GAAP net income per share - diluted |  | \$ 0.57 |  | \$ 0.56 |  | \$ 1.75 |  | \$ 1.05 |  |
| Bond premium paid |  | - |  | - |  | - |  | 0.05 |  |
| Fair value inventory step-up and backlog expense |  | 0.01 |  | - |  | 0.08 |  | - |  |
| Amortization of acquired intangible assets |  | 0.10 |  | 0.05 |  | 0.22 |  | 0.13 |  |
| Debt extinguishment costs |  | - |  | - |  | - |  | 0.03 |  |
| Accessories transition costs |  | - |  | - |  | - |  | - |  |
| Discontinued operations |  | - |  | - |  | - |  | - |  |
| DOJ/SEC costs including insurance recovery costs |  | - |  | - |  | - |  | (0.03) |  |
| Corporate rebranding expenses |  | 0.01 |  | - |  | 0.01 |  | - |  |
| Acquisition-related costs |  | 0.01 |  | - |  | 0.07 |  | - |  |
| Tax effect of non-GAAP adjustments |  | (0.04) |  | (0.02) |  | (0.12) |  | (0.07) |  |
| Non-GAAP net income per share - diluted | \$ | \$ 0.66 |  | \$ 0.59 |  | \$ 2.01 |  | \$ 1.16 |  |

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## AMERICAN OUTDOOR BRANDS CORPORATION AND SUBSIDIARIES RECONCILIATION OF NET OPERATING CASH FLOW TO FREE CASH FLOW (In thousands) <br> (Unaudited)

|  | For the Three Months Ended |  |  |  | For the Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 |  | January 31, 2016 |  | January 31, 2017 |  | January 31, 2016 |  |
| Net cash provided by operating activities | \$ | 48,150 | \$ | 50,982 | \$ | 109,524 | \$ | 73,743 |
| Net cash used in investing activities |  | $(41,032)$ |  | $(4,678)$ |  | $(237,702)$ |  | $(18,842)$ |
| Acquisition of businesses, net of cash acquired |  | 33,010 |  | - |  | 211,069 |  | - |
| Receipts from note receivable |  | (15) |  | (15) |  | (58) |  | (56) |
| Free cash flow | \$ | 40,113 | \$ | 46,289 | \$ | 82,833 | \$ | 54,845 |

## AMERICAN OUTDOOR BRANDS CORPORATION AND SUBSIDIARIES RECONCILIATION OF GAAP NET INCOME TO NON-GAAP ADJUSTED EBITDAS (In thousands) <br> (Unaudited)

|  | For the Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 |  | January 31, 2016 |  |
| GAAP net income | \$ | 32,453 | \$ | 31,434 |
| Interest expense |  | 1,854 |  | 2,140 |
| Income tax expense |  | 15,809 |  | 16,630 |
| Depreciation and amortization |  | 12,974 |  | 9,555 |
| Stock-based compensation expense |  | 2,465 |  | 1,639 |
| Fair value inventory step-up and backlog expense |  | 777 |  | - |
| Acquisition-related costs |  | 629 |  | 27 |
| Corporate rebranding expenses |  | 525 |  | - |
| Discontinued operations |  | 22 |  | 21 |
| Accessories transition costs |  | 63 |  | 10 |
| DOJ/SEC costs |  | - |  | 9 |
| Non-GAAP Adjusted EBITDAS | \$ | 67,571 | \$ | 61,465 |

## AMERICAN OUTDOORS BRANDS CORPORATION AND SUBSIDIARIES RECONCILIATION OF GAAP NET INCOME TO NON-GAAP ADJUSTED EBITDAS (In thousands) <br> (Unaudited)

|  | For Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | January 31, 2017 |  | January 31, 2016 |  |
| GAAP net income | \$ | 100,161 | \$ | 58,311 |
| Interest expense |  | 6,222 |  | 11,714 |
| Income tax expense |  | 48,562 |  | 31,844 |
| Depreciation and amortization |  | 35,462 |  | 28,372 |
| Stock-based compensation expense |  | 6,383 |  | 4,885 |
| Fair value inventory step-up and backlog expense |  | 4,601 |  | - |
| Acquisition-related costs |  | 3,785 |  | 27 |
| Corporate rebranding expenses |  | 525 |  | - |
| Discontinued operations |  | 66 |  | 117 |
| Accessories transition costs |  | 63 |  | 161 |
| DOJ/SEC costs, including insurance recovery costs |  | - |  | $(1,781)$ |
| Non-GAAP Adjusted EBITDAS | \$ | 205,830 | \$ | 133,650 |

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